

2005 Annual Report of the Adjutant General to the Governor

Michigan Department of Military and Veterans Affairs
Major General Thomas G. Cutler



Different kind of mission

Members of 110th Fighter Wing are deployed to Mississippi

CHRISTINE IWAN
The Enquirer

The Michigan Air National Guard deployed 400 military engineers and other support staff from the 110th Fighter Wing in Battle Creek to Gulf Port, Miss., to help with the Hurricane Katrina relief effort.

This is the first time in recent memory this base was called to assist in a natural disaster, military officials said.

Major Gen. Mark Anderson of Muskegon, a structures super-



REVENUE: THE ENQUIRER
port in Gulfport, Miss., on Sunday
since Sept. 11, 2001.
PLEASE SEE DEPLOY, 5A



B.C. ready for evacuees

Could begin arriving today

HURRICANE KATRINA — MICHIGAN PITCHES IN

Evacuees grateful for food, shelter

Victims adjusting to new surroundings in Michigan



When the call came for help after Hurricane Katrina, the Michigan National Guard Soldiers, Airmen, and Michigan Youth Challenge staff and cadets responded. The state provided shelter to more than 300 evacuees who arrived at the Battle Creek Air National Guard Base on Sept 5, 2005. The grateful victims found refuge at the Fort Custer Training Center in Augusta, Mich., where they received temporary housing and had their basic needs met. To meet the needs of the Gulf Region, the Michigan Department of Military and Veterans Affairs sent more than 600 Michigan Guard members to the storm ravaged coastal region to assist in security, transportation, medical, legal and reconstruction of the area.



JENNIFER M. GRANHOLM
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF MILITARY & VETERANS AFFAIRS
LANSING

MAJ GEN THOMAS G. CUTLER
ADJUTANT GENERAL AND DIRECTOR

Honorable Jennifer M. Granholm
Governor of Michigan
State Capitol
Lansing, Michigan 48913

Dear Gov. Granholm,

It is my privilege to present to you the Department of Military and Veterans Affairs Annual Report for fiscal year 2005. As I reflect on the year, I know it was one for the history books. We had more than 2,300 Soldiers and Airmen deployed to all parts of the world, performing a wide array of missions, and many serving in harms way.

To make 2005 even more challenging, along came the Base Closure and Realignment Commission (Air Force) and the Command Plan 2007 (Army). Both of these initiatives consumed a great deal of time and energy and will impact our National Guard for years to come.

Finally, we had one more "big event" which ensured we would remember 2005; and that was our response to Hurricane Katrina. With 2,300 people already deployed, we mobilized more than 800 Soldiers and Airmen, all volunteers, in response to the needs of our fellow citizens in the Gulf States.

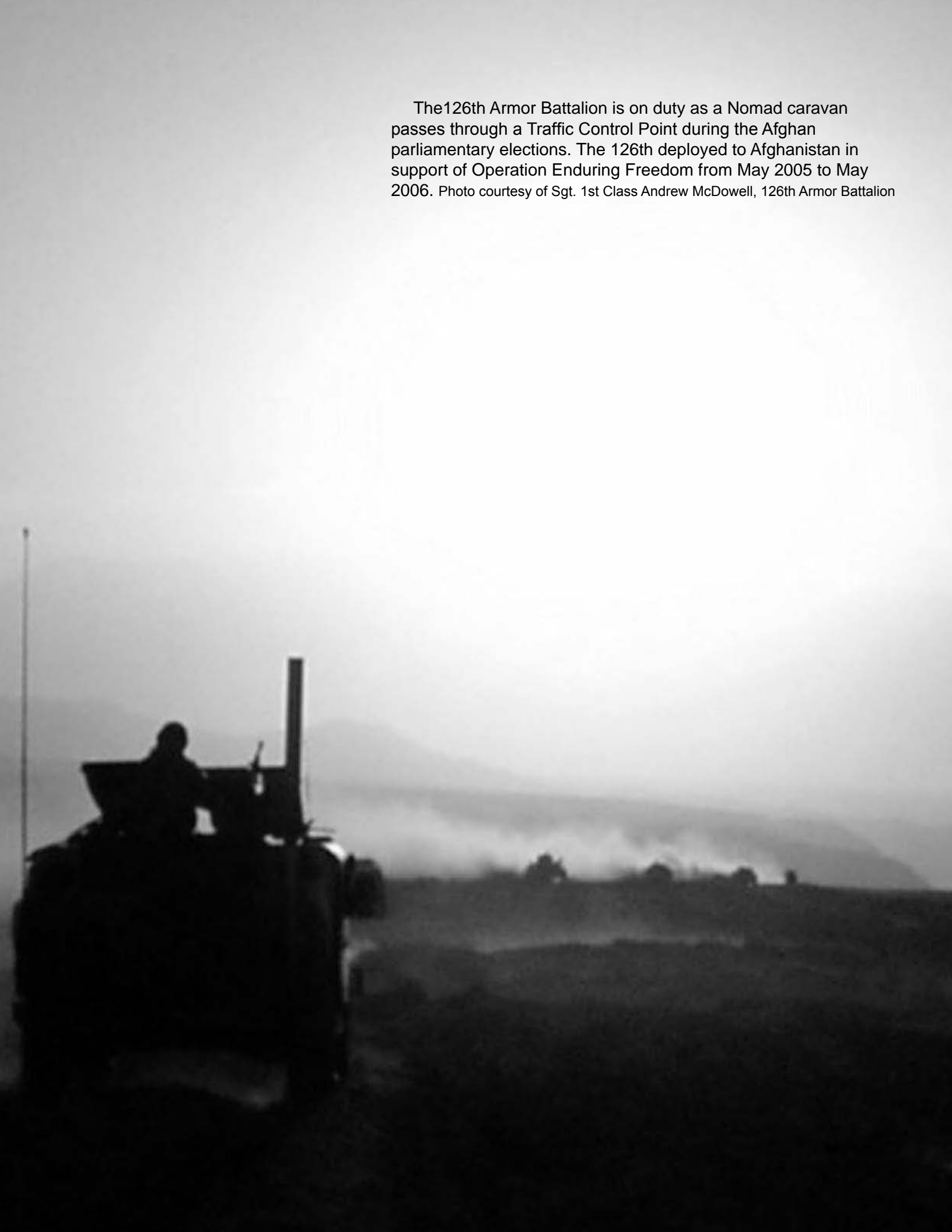
It was indeed an exceptionally challenging and busy year. Whether it was performing day to day tasks, fighting the Global War on Terrorism, or responding to Hurricane Katrina, our Soldiers, Airmen, and Department of Military and Veterans Affairs state and federal employees did it all with exceptional dedication and professionalism. I am extremely proud of them, and thank you for your support through it all!

As we look to 2006, we can expect more challenges, which we also know are opportunities to shine. Meanwhile, we continue to stand ready to serve at your call, and we pledge our full support.

Respectfully,

THOMAS G. CUTLER
MAJ GEN, MIANG
The Adjutant General

The 126th Armor Battalion is on duty as a Nomad caravan passes through a Traffic Control Point during the Afghan parliamentary elections. The 126th deployed to Afghanistan in support of Operation Enduring Freedom from May 2005 to May 2006. Photo courtesy of Sgt. 1st Class Andrew McDowell, 126th Armor Battalion



Annual Report of the Adjutant General Fiscal Year 2005



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Michigan Department of Military and Veterans Affairs

The Michigan Department of Military and Veterans Affairs has three primary missions: to execute the duties laid down by various state statutes and the governor, to administer state regulated services and to ensure preparedness of the Michigan National Guard to assist both state and federal authorities.

Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force.

The Adjutant General and Director



The governor appoints the adjutant general to serve during his or her term in office. Maj. Gen. Thomas G. Cutler serves as the adjutant general and director of the Department of Military and Veterans Affairs.

Veterans Affairs



Veterans Affairs directorate oversee two Michigan Veterans homes, the Michigan Veterans Trust Fund, and the administration of grant monies to veteran service organizations. Brig. Gen. Carol Ann Fausone served as assistant adjutant general and director of Veterans Affairs in 2005.

Assistant Adjutant General for Army



The chief executive of the Michigan Army National Guard has dual roles: deputy director of the Department of Military and Veterans Affairs and assistant adjutant general for Army. Brig. Gen. Robert V. Taylor served in these positions in 2005.

Homeland Security



Upon taking office, Gov. Granholm created the position of assistant adjutant general for Homeland Security. In 2005, Col. Michael McDaniel continued to serve as the assistant adjutant general and the director of Homeland Security.

Assistant Adjutant General for Air



The Air National Guard's chief executive is an assistant adjutant general for Air and deputy director of the Michigan National Guard. Brig. Gen. Kencil J. Heaton served in these positions in 2005.

United States Property and Fiscal Office



The United States Property and Fiscal Office is directed by a commissioned officer of the National Guard and appointed by the Chief of the National Guard Bureau upon the recommendation of the governor.

Strategic Planning Office

As a newly formed directorate of the Joint Force Headquarters-Michigan, 2005 was a year of transition and opportunity throughout the organization. Organizational Performance Excellence programs were integrated into the J5/7 Directorate.

- All divisions updated and/or created Strategic Plans and validated their mission, vision, and values.
- Thirty seven process improvement efforts implemented.
- Michigan Army National Guard received Honorable Mention in the Army's Communities of Excellence for Reserve Components.
- Joint Force Headquarters-Michigan developed Joint Mission Essential Tasks List and prepared a Joint Combined State Strategic Plan.

Michigan Department of Military and Veterans Affairs

MISSION -- Execute the duties laid down by state statutes and the Governor; administer state regulated services; and ensure preparedness of the Michigan National Guard to assist both state and federal authorities.

VISION -- A proud military and veteran's organization characterized by excellence and integrity and the fulfillment of our duties to our nation, state and to one another.

VALUES -- Excellence, Teamwork, Integrity, and Accountability

Michigan Army National Guard

MISSION: The Michigan Army National Guard will provide trained and ready forces in support of the national military strategy; respond as needed to state, local, and regional emergencies to ensure peace, order and public safety; add value to our communities through continuous interaction.

VISION: Citizen-soldiers committed to preserving the timeless traditions and values of military service to our nation, state, and communities. A full partner in the national military strategy, structured, resourced, adaptable and capable of fulfilling that role.

VALUES --

Loyalty – Bear true faith and allegiance to the Constitution of the United States and of the state of Michigan, the Army, your unit and other soldiers.

Duty – Fulfill your personal and professional obligations with pride, competence and commitment.

Respect – Treat other people as they should be treated.

Selfless Service – Put the welfare of the state and nation, the Army and your subordinates before your own.

Honor – Live up to the Army values.

Integrity – Do what is right, legally and morally.

Personal Courage – Face fear, danger or adversity (physical and moral).

MICHIGAN VISION 2010

Goal I – Create a high quality environment which ensures soldier readiness

Goal II – Promote *Michigan Vision 2010* --

Goal III – Optimize the utilization of resources to improve readiness

Goal IV – Continue to enhance the image of the Michigan Army National Guard in the community

Goal V – Continue to maintain, modernize and market our training and logistic facilities

Goal VI – Continuously improve our systems, processes and evaluation tools

Goal VII – Continue to improve our operational capabilities in support of the global war on terrorism, homeland security and nation building

Michigan Air National Guard

MISSION: Organize, train and equip members to serve the vital interests of our community, state and nation.

Federal role - Supporting U. S. national security objectives

State role - Protecting life and property and preserving peace, order and public safety

Community role - Participating in local, state, and national programs that add value to America

VISION: A ready, reliable, relevant and accessible military force of dedicated citizen Airmen and committed leadership community based with state of the art equipment, responding to the needs of the state and nation.

VALUES:

Integrity – Do what is right even when no one is looking

Service Before Self – Place the welfare of your troops ahead of your personal comfort. Do not indulge in self-pity.

Excellence in all we do – Develop a sustained passion for continuous improvement and innovation.

Strategic Plan 2005-2009

Capabilities/Focus: The MI ANG provides the capabilities that are relevant to the protection of the citizens of Michigan and for the defense of the United States of America while maintaining the militia nature of the National Guard. We will continuously seek new capabilities that provide for the defense of our homeland and for expeditionary contingency operations. --

Personnel Force Management: The most valuable resource of the MI ANG is our people. All of our superior technology, modern facilities, and community involvement would be of little value if it were not for the many fine individuals who support our mission day after day. We strive toward a heightened state of readiness by recruiting, developing and rewarding our people. When our members retire we celebrate by providing them with a meaningful retirement program. The MI ANG accomplishes our Personnel Force Management program over the course of the four phases during a member's career: accessions, development, utilization/maintenance and retirement.

Installations and Infrastructure

The MI ANG will maintain and operate bases and installations promoting safety, readiness, and force protection while adding value to the local community. -- While we are prepared to operate as an expeditionary force in support of war fighting commands and homeland defense, our bases in Michigan are our homes and make the first impressions on our members and the citizens we are sworn to protect. --

Michigan Homeland Security

MISSION: -- Protect and secure citizen's property; deter terrorist attacks; respond to threats and hazards to

Michigan. Assist civil authorities in planning and preparing for all threats and disasters, natural or man-made.

VISION: -- A full partner in the Governor's Homeland Security Team, providing Michigan citizens greater security in their homes and communities.

VALUES: --

Teamwork

Excellence

Integrity

Selfless Service

Securing Michigan 2010

Goal I - Establish a permanent Homeland Security Team with clearly recognized duties and responsibilities

Goal II – Create a fully integrated partnership of military, state and local Homeland Security agencies

Goal III – Create a Homeland Security Budget

Goal IV – Establish a regional Homeland Security Training Center

Goal V - Make Michigan the National Guard 'test-bed' for Homeland Security materiel.

Department of Veterans Affairs

MISSION: Provide dignified service and quality care for veterans and their families to achieve their highest potential of independence and self worth.

VISION: A team dedicated to caring for veterans and for each other

VALUES:

Dignified Service

Integrity

Teamwork

Strategic Planning 2006

Goal #1 – Establish a Comprehensive Resource Management Plan

Goal #2 – Enhance Employee Development

Goal #3 – Enhance communication and "Telling Our Story" through the marketing team.

Goal #4 – Continue to enhance the Veterans Affairs Directorate Information Technology Plan.

The Adjutant General's Quality Cup

The TAG Quality Cup, established in 1998, is a means to recognize team efforts which improve the quality of service provided the customers and employees of the Department of Military and Veterans' Affairs.

There were 37 Quality Cup submissions received for consideration for the 2005 TAG Quality Cup Award.. This is a 41 percent increase over 2004.

Gold Award

Production Performance Policy

Leadership Team

Recruiting and Retention Command – Army National Guard

Silver Award

Automated Working Papers and Use of Technology

Internal Review Division USPFO for Michigan

Distance Learning Enhancement/ Expansion

DTTP/DLN --JFHQ-DCSIM

Soldier Discharge Report

Logistics FTSF-- EN BDE & 1-125 IN BN

91W- Health Care Specialist Transition and Sustainment Program

146th Medical Battalion

Design, Install, and Sustain Telecommunications Services

JFHQ-DCSIM Telecommunications Section

Storm Water Regulations Compliance

127WG/CE Environmental Quality Team--

Silverware Wrapping Conversion

Nutrition Service Department-- Grand Rapids Home for Veterans

Bronze Award

Shop Safety and Maintenance Backlog Reduction----

JFHQ-DOSM -- FMS 22

Member Transportation Improvement Project

Grand Rapids Home for Veterans Transportation Improvement Team

Implementation of "direct dining"

D.J. Jacobetti Home for Veterans Direct Dining Implementation Team

Logistics and Property Book Operations

EN BDE -- S-4 Staff

Cooperative Administrative Support Unit (CASU) Employee Program

Alpena CRTC -- Civil Engineering

Mobility Process

127 LGR/CC -- Mobility Processing Team --

Decontamination Reduction Processing

51st CST -- Survey/Decon Section

Aircraft "Jet Grooming"

110 FW/CC -- ORI Aircraft Tiger Team

Large Scale Urban Target Complex

Alpena CRTC -- Grayling Air Gunnery Range

Honorable Mention

Wristband Food Texture Identification System

Grand Rapids Home for Veterans Quality of Life Improvement Team

OIF 06-08 Pre-mobilization planning Conference

JFHQ-DCSOPS -- MFR BRANCH

Reactivation of FFGLB UTC for 127th Wing Operational Readiness Inspection

127 MDG/CC -- Patient Decontamination Team

STAMIS System Training

JFHQ-DOSM -- SMM Office

Force Structure - Command Plan

JFHQ-DCSOPS -- Force Integration

Strength Management/Attrition Management

HHC 107 EN BN -- Strength Maintenance Enhancement Team (SMET)

Hurricane Katrina Relief Operations Reception Program

110th Fighter Wing -- Katrina Evacuee Planning Team

Data Cleansing - SIDPERS

JFHQ-DCSPER -- SIB

Deployment Weekly Assessments

1-126 AR BN -- Full time Support Staff

Military Construction Program Execution
MITAG-CFMO -- MILCON Management Team

Light Armored Vehicle Rapid Deployment
MING-CD -- Ground Operations Team

Sortie Generation Operations
127MXG/CC -- F-16 Sortie Generation Operation Action Team

Mobilization and deployment of 127th Airlift Group personnel
127 Airlift Group -- Mobilization/Deployment Team

ACC IG ORI Road Map to Success
127 OG/CC -- Air Crew Life Support Team

Improved School Tracking
51st CST -- Operations/Admin Section

ORI War-Time Mission Readiness
127th CES -- Fire Protection Flight

127th Wing HQ ACC/IG ORI Preparation/Execution
127 WG/CEX -- Readiness Flight

Computer Data Base for Vietnam War Era Records Project
Michigan Veteran Trust Fund -- Vietnam War Era Records Team

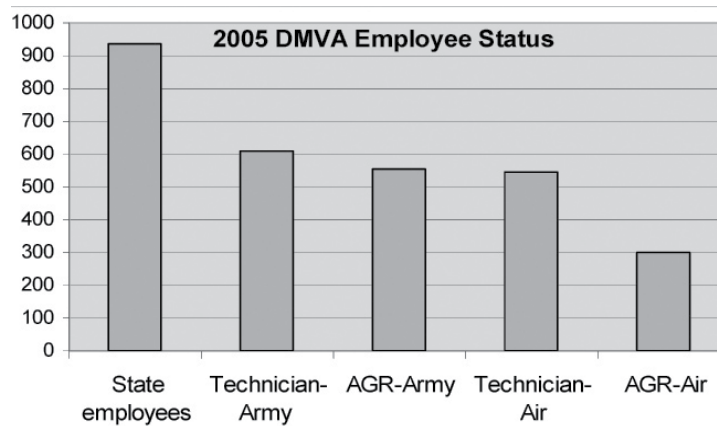
Home Gardening Program Improvement
D.J. Jacobetti Home for Veterans -- Gardening Team

Governor's Flag Display Case Project
D.J. Jacobetti Home for Veterans -- Flag Display Case Team

Human Resource Office

The Human Resource Office provides personnel and administrative services and support to more than 2,946 federal technicians, active Guard and Reserve soldiers and airmen, and state personnel.

Federal employees provide continuity of operations for Air and Army National Guard units between monthly scheduled training assemblies and periods of annual training or active duty. The primary mission is to maintain the highest level of personnel and equipment readiness necessary to meet federal and state mission requirements.



The graph above depicts the employee status of the Michigan Department of Military and Veterans Affairs.

State employees perform a wide range of assignments at the Grand Rapids and D. J. Jacobetti Veterans Home, Michigan Youth Challenge Academy, Veterans Trust Fund, and the Army and Air National Guard training sites, armories, bases and the Joint Force Headquarters.

Office of Financial Services

The Office of Financial Services is responsible for the annual operating budget planning, development, and financial reporting. The primary responsibility is to maintain, monitor, and control the current budget throughout the fiscal year. OFS provides support services to fulfill the accounting, budget, procurement, asset management, and vehicle and travel management needs of the department. These services are provided with emphasis on efficiency, economy, and sensitivity to the needs of the department and its customers.

Hurricane Katrina Relief

OFS worked with Michigan National Guard directorates to support troop mobilizations. Emergency procurement cards were provided to mobilized soldiers. OFS supported Fort Custer Training Site in their efforts to provide interim housing, food, supplies and materials for Hurricane Katrina evacuees. DMVA spent \$450,000 for Emergency Management Assistance Compact and Federal Emergency Management Agency-public assistance activities.

Military Family Relief Fund - OFS administers the Military Family Relief Fund which provides grants to qualifying families of military members in either the Michigan National Guard or Reserves who are called to active duty as a result of the national response to the Sept. 11, 2001 terrorist attacks.

Federal Billings - Received \$26.32 million through the National Guard Bureau's Master Cooperative Agreement billings. This is a 10 percent increase over fiscal year 2004. The Office of Financial Services manages 15 Master Cooperative Agreement appendices.

Tuition Assistance Program (SERP)

1,244 applications were paid. Soldiers received tuition

- administration, hangar, and unheated aircraft storage facility adjacent to Abrams Municipal Airport
- State of the art aviation maintenance hanger, adjacent to existing National Guard armory
- Capacity; five CH53 Chinooks, 14 CH58 Blackhawks
- Cost: \$23.4 million, 100 percent federal funds
- 122,716 total square feet with 36,234 square foot administration/operations building

DMVA FY2005 Total Expenditures

Total Funding - \$106,902,400

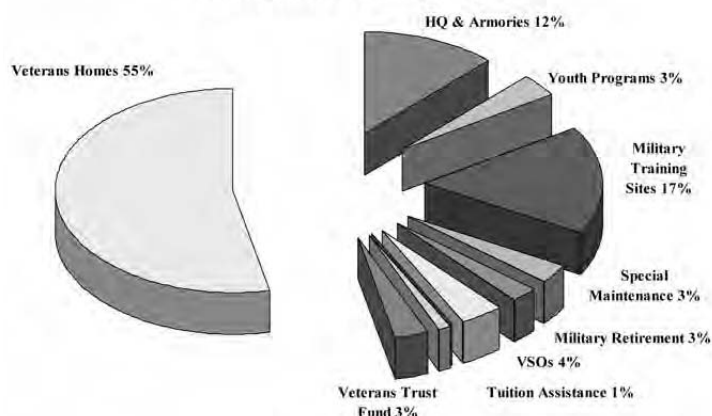


Chart above displays the breakdown of DMVA fiscal year 2005 expenditures, totaling \$100.86 million.

assistance totaling \$1.16 million for the 2004-2005 academic year.

Construction and Facilities Management Office

2005 major military construction projects:

Fort Custer Training Center – Regional Training Institute, Augusta, Mich.

- Unique Pentagon-shape, 3-story facility with state of the art classrooms, mess facilities, one theatre type classroom, conference area, and a replica Sept. 11 Pentagon memorial
- Construction cost: \$13.3 million, 100 percent federal funds
- 111,429 total square feet of classrooms and lodging
- 247 rooms for lodging

Army Aviation Support Facility Grand Ledge

- Military aviation maintenance, operations,

Jackson Readiness Center

- Armory with classrooms, locker rooms, kitchen, administrative space, vehicle parking, energy conservation features, improved facility security
- Replaces the 184 year old Jackson Armory, formerly old state prison
- Construction cost: \$5.93 million federal and \$1.24 million state funds
- 45,480 total square feet

Shiawassee Readiness Center - Corunna

- Armory with classrooms, locker rooms, kitchen, administrative space, and vehicle parking
- Replaces the aged armory on N. Water Street, Owosso
- Construction cost: \$3.82 million federal funds and \$1.27 million state funds
- 36,161 total square feet

Calumet Readiness Center

- Armory with classrooms, locker rooms, kitchen, administrative space, personal and military vehicle parking
- Construction cost \$ 3.15 million federal and \$1.09 million state funds
- 41,749 total square feet

Pontiac Readiness Center

- Armory addition with locker rooms, improved classrooms, improved office areas, modernized kitchen, administrative space, individual clothing and equipment storage, energy conservation features, improved military facility security
- Construction cost: \$1.55 million federal funds
- 3,475 total square feet

National Guard Facility Maintenance Projects

- New Fire Station at Grayling Army Airfield, new mess halls, billets, range towers: \$3.49 million federal funds.
- Fort Custer –several building renovations, one new mess hall; total cost: \$897,571 federal funds

Michigan Armory Operating Funds for 2005:

- Operating funds for 48 armories: \$2.1 million
- Special maintenance: \$151,000
- Vehicle support: \$100,000
- Salary and wages: \$2 million

Environmental Management and Projects:

Camp Grayling

- Finished conversion on all spatial data to geodatabase format which is compliant with national standards, including metadata and began implementation of enterprise GIS system to integrate GIS application and share common data across all MIARNG directorates
- Staff at Camp Grayling directed completion of the construction of an improved storm water system and outlet for a large portion of the Camp Grayling cantonment area. Storm water catch basins were fitted with replaceable filters to trap sediment, petroleum and oil lubricants, and the outlet was stabilized as a sediment basin to eliminate erosion and the deposition of sediment into a wetland next to Lake Margrethe.

Fort Custer Training Center

Working with the U.S. Department of Agriculture, FCTC utilized remnant native prairies to increase native genotype prairie grass seed production. Environmental personnel planted acres of little and big bluestem fields so that local seed producers will have native genotype seed to distribute. On-site plant resources are being tested to determine their viability as a material for covering ammunition bunkers that will produce less erosion and require less maintenance.

Working with the Southwest Corner Cluster of the Stewardship Network, FCTC developed a team for invasive species management that will travel around the area and work on targeted projects to reduce invasive plant species in ecologically critical areas.

FCTC environmental staff participated in state-wide organizations that make important decisions and promote implementation of land stewardship. These include the Michigan Prescribed Fire Council, Michigan Invasive Plant Council, Michigan Association of Conservation Districts, Karner Blue Butterfly Habitat conservation plan working group, Mitchell's Satyr butterfly working group, and the Wild Turkey Federation.

FCTC staff has conducted prescribed burns on most



The new Regional Training Institute at Fort Custer Training Center in Augusta, Mich., is a 3-story facility with state of the art classrooms, dining facilities, a theatre type classroom, conference area, and a replica Sept. 11 Pentagon memorial.

installation lands that have resulted in better accessibility for soldier training and enhancement of high quality natural communities throughout the post.

The Fort Custer Training Center Environmental Office received the Secretary of Army Environmental Excellence Award for natural resources conservation .

FCTC, in cooperation with environmental organizations and regulators throughout the region, managed installation lands to preserve the high quality natural resources as well as enhance training opportunities for soldiers.



Environmental consultant Dan Zay monitors a prescribed fire in the high quality fen community at FCTC. (Photo courtesy of DLZ, Inc.)

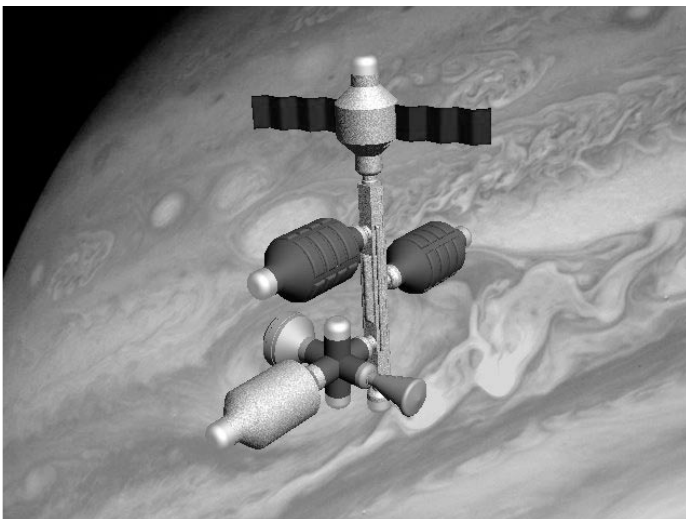
STARBASE One/Detroit

The DoD STARBASE program is a unique educational opportunity for at-risk youth that add value to American youth while improving their skills in math, science, and technology by exposing them to the technological environment and the role models on military bases and installations. Michigan is fortunate to have two programs, STARBASE One and STARBASE Detroit.

In 2005, Michigan's STARBASE programs conducted:

- Sixty-nine one-week academies
- Three PTC training academies for 22 STARBASE sites from around the United States)
- Three summer academies

All academies received hands-on activities, one-on-one interaction with military personnel, tours, and 25 hours of instruction. Teachers and students especially enjoyed the Space Exploration Module and designing a 3-D space station using engineering software. SEM is an unmatched learning tool, using real space replicas and simulators. Students board a full-scale, high fidelity space shuttle nose simulator where they "launch" into space and carry out in-orbit operations, coordinate with a Mission Control Center, and land at Kennedy Space Center, Fla. Inside the space station lab module, students conduct their own research in hydroponics, "micro gravity" glove-box activity, and study the effects that a near weightless environment has on various toys in space. In the simulated Mars room, students navigate micro-rover robots on a Mars type terrain.



A model of a 3-D space station that STARBASE students create during the Space Exploration module of the summer academy



Students get an up-close look at a jet inside the STARBASE hangar.

Michigan's 2005 DoD STARBASE Academy Statistics

- 1,900 students reached
- 69 teachers
- 66 STARBASE directors and instructors from around the United States
- Over 52 percent of the student population came from a minority or ethnic group
- 33 percent average gain in knowledge Since attending the DoD STARBASE Program...
- 92 percent of the students wanted to learn more about math, science, and technology.
- 95 percent of the students thought science was easier
- 86 percent thought math was easier

Michigan's 2005 DoD STARBASE Academies provided additional programs for:

- Boy Scouts
- Navy Sea cadets
- Civil Air Patrol cadets
- Sally Ride's Space Day Girls
- Macomb County Pathway students
- Christian Youth

In 2005, Michigan's DoD STARBASE programs received \$615,000 in federal funds and \$100,000 in donations.



MYCA cadets enjoy dinner before an award ceremony where cadets are recognized for academic, physical fitness and other achievements

Michigan Youth ChalleNGe Academy

The Michigan Youth ChalleNGe Academy is a 22-week alternative school and is accredited by the North Central Association. Eligible cadets earn a general education diploma, a high school diploma, or will have the high school credits they earn at ChalleNGe transferred to the cadets' home school district or school of choice under the authority of Battle Creek Public Schools.

In addition to eight core component requirements, most cadets can enroll in a two-credit computer science course from Kalamazoo Valley Community College.

MYCA has maintained a quality, professional academic program for at-risk youth, while undergoing extreme limited funding for the past three years.

Since Sept. 11, several of the staff members who are National Guard members have endured numerous deployments, which have been overcome by maintaining positive attitudes, a "can-do" spirit, and a strong sense of teamwork. These same strengths are instilled in the cadets attending MYCA.

- 170 graduates in 2005; two 22-week courses
- Average incoming TABE (Test Adult Basic Education) in math was equal to a grade level of 7.5; Average outgoing level: 9.5; Average grade improvement: 2.0
- Average incoming English TABE -- 7.8; Average outgoing 9.3 average grade improvement 1.5
- Cadets performed 8,860 hours of community service
- Participated with the Michigan Army National Guard at Camp Grayling's "Pass and Review" for the governor

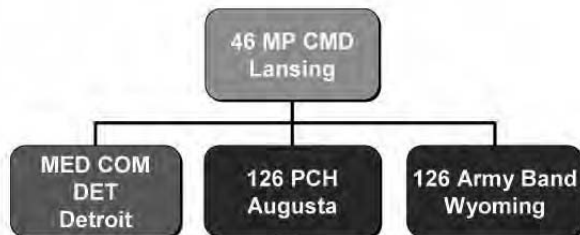
- Recognized and awarded by the Michigan Senate for volunteer work provided for victims of Hurricane Katrina who were brought to Fort Custer Training Center from the Gulf region
- Cadets and cadre participated in numerous parades, the Grand River 5 kilometer run, and had a number of cadets participate and finish the Detroit Marathon.
- Ninety two GED's awarded
- 100 percent of cadets are placed at graduation.(returned to high school or found employment)
- 74 percent placed one year after graduation
- 2005 funding: federal \$1.68 million, state \$697,726
- Staff: Approximately 50 teachers, counselors, admin/logistics and cadre



Ronald O'Brien, a state employed cadre member at the Michigan Youth ChalleNGe Academy, carries the child of a Hurricane Katrina evacuee who found refuge at Fort Custer Training Center. The cadre and cadets of the MYCA class 13 assisted federal, state, and local agencies to ensure a warm welcome was extended to the Gulf Region refugees.

Army National Guard

The 46th Military Police Command



The 46th Military Police Command officially stood up Sept. 30, 2004 as the first and only military police command in the Army inventory.

The 46th has the capability to command and control up to six military police brigades. The command spent four days at the U. S. Military Police School in June 2005 discussing doctrine changes in the military police arena.

As a newly formed unit, the 46th MP Command completed its first command post exercise at Camp Grayling during annual training.

The Medical Command supported multiple soldier readiness processing events in preparation of units mobilizing for deployment to Afghanistan and Iraq. Members of the MEDCOM also supported the war on terrorism with individual deployments of medical professionals.

The 126th Press Camp Headquarters provided photography support for the Selfridge Air Show and the annual Labor Day walk across the Mackinaw Bridge.

The PCH also provided VIP and media escort at Fort Custer during the Hurricane Katrina evacuee support mission. During this period, they maintained a media operations center and were tasked with set-up for the governor's brief which was televised state-wide.

The 126th Army Band conducted more than 15 performances throughout the state. They also supported two Michigan Youth Challenge Academy graduations and various hometown parades.

177th Military Police Brigade

Headquarters and Headquarters Company, 177th Military Police Brigade – Taylor

1st Battalion, 119th Field Artillery – Lansing
Battery A (-) Port Huron
Detachment 1, Battery A – Lansing
Battery B – Alma
Battery C (-) - Charlotte
Det 1 Battery C - Albion
Service Battery - Augusta

156th Signal Battalion – HHC – Ypsilanti
A Company – Kalamazoo
B (-) Company – Adrian
Det 1, B Company B – Monroe
C company – Wyoming
D Company – Ypsilanti

1st Battalion, 182 Field Artillery – Detroit
Battery A – Detroit
Battery B – Bay City
Battery C – Lansing

210th Military Police Battalion – Taylor
46th MP Company – Kingsford
144th MP Company – Owosso
1776th MP Company – Taylor
1775th MP Company – Pontiac



Sgt Richard H. Hendricks of Battery A, 1st Battalion, 182 Field Artillery, on patrol somewhere in Iraq.



Lt. Col. Paul Rogers gives a doll to a very receptive Iraqi child.

Deployments

- 1st Battalion, 119th Field Artillery activated 152 soldiers in September 2004. The soldiers arrived in Iraq in December 2004 and served at Abu Ghraib until November 2005 providing detainee escort and security forces missions in support of Operation Iraqi Freedom. The soldiers returned home in December 2005.
- 1st Battalion, 182nd Field Artillery deployed 152 soldiers to Iraq in October 2004 in support of Operation Iraqi Freedom where they served as security forces. The unit returned December 2005.
- Nearly 200 soldiers from the 177th and 210th Military Police companies deployed to Mississippi and Louisiana in support of Hurricane Katrina in September 2005.

Awards

- Staff Sgt. Bernard Hall, Headquarters and Headquarters Battery, 1st Battalion, 119th Field Artillery received the Supply of Excellence Award in August 2005.
- Staff Sgt. Ricky Kieffer, Battery B, 1st Battalion, 182nd Field Artillery, was awarded posthumously the Rasmus Hanson Award and the 177th Military Police Soldier of the Year in August 2005.
- Capt. Greg Cooper, Battery B, 1st Battalion, 182nd Field Artillery was presented the General Douglas A. MacArthur Leadership Award in August of 2005.
- Battery A, 1st Battalion, 182nd Field Artillery received the Adjutant General Safety Award, August 2005.
- Battery B, 1st Battalion, 182nd Field Artillery received the Connelly Excellence in Food Service Award in August 2005.



Amateur boxing was introduced as a morale builder for soldiers of 1st Battalion, 119th Field Artillery who were deployed to Abu Ghraib prison in Iraq for 12 months. Five of the twelve boxers participating in the event were from the 119th Field Artillery, two of which have professional and amateur boxing experience.

Engineer Brigade 38th Division

1st Battalion, 125th Infantry Regiment– Flint

HHC - Flint

Company A – Detroit

Company B – Saginaw

Company C (-) – Cheboygan

Det 1 Company C – Alpena

Company D – Wyoming

Company E – Big Rapids

Company F, 425th Infantry (Airborne, Long Range Surveillance) – Selfridge Air National Guard Base

1st Battalion, 126th Armor – Wyoming

HHC (-) - Wyoming

Det 1 HHC – Three Rivers

Company A – South Haven

Company B – Manistee

Company C – Cadillac

Company D – Dowagiac

107th Engineer Battalion – Ishpeming

HHC - Ishpeming

Company A (-) – Calumet

Det 1 Company A – Baraga

Company B (-) – Ironwood

Det 1 Company B – Iron River

Company C – Gladstone

1437 EN Company (MRB) – Sault Ste Marie



Sgt Janice Libstorff of HHD, 507th Engineer Battalion, is not an average woman driver in Iraq. Photo courtesy of the 507th Engineer Battalion.

507th Engineer Battalion – Ishpeming
 HHD – Grayling
 1436 EN Company – Montague
 1438 EN Det (UTIL) – Grayling
 1439 EN Det (FFTG) – Grayling
 1440 EN Det (FFTG) – Grayling
 745 OD Det (EOD) – Grayling

- Company B, 1-125th Infantry Regiment was mobilized for duty in Iraq, March 2005. After in-processing and training at Camp Shelby, Miss., the unit arrived in Kuwait July 2005, and further proceeded to Iraq in August 2005. While deployed, the unit conducted stability and security operations in and around Al Habbaniyah, Iraq. The unit is scheduled to return from duty in August 2006.

- 1st Battalion, 125th Infantry (-) deployed to the National Training Center in Fort Irwin, Calif., in support of the 48th BCT rotation to Iraq.

- 1st Battalion, 125th Infantry deployed 25 soldiers in July 2005 to Latvia to participate in Operation Summer Shield II. OSS II was a binational small unit exchange, focused on infantry operations in Iraq.

- 1st Battalion, 126th Armor mobilized one security force company for duty in Iraq in January 2005. After in-processing and training at Fort Dix, N.J., the unit arrived in Kuwait in March 2005, and further proceeded to Iraq in April 2005. While deployed, the unit conducted security operations in and around Baghdad, Iraq. The unit returned from duty March 2006

- 1st Battalion, 126th Armor deployed 15 soldiers as an embedded training team for the Afghanistan National Army. The soldiers in-processed at Fort Benning, Ga., in April 2005, then went to Fort Dodge, Iowa for the Total Army Trainer Instructors course, then back to Fort Benning for more training. The team arrived in Afghanistan in June 2005. The mission was to train Afghani soldiers on M-113 armored personnel carrier operations. The team also assisted with security during the Parliamentary elections and performed several missions in the Kabul area. The group was sent with the Maintenance support to help train the ANA mechanics. The returned to the U.S. in May 2006.

- 1st Battalion, 126th Armor deployed nine soldiers in April 2005 for six-months to the National Training Center in Fort Irwin, Calif., in support of several different brigades that were conducting their mission rehearsal exercise prior to deployment to Iraq. The soldiers returned from duty in October 2005.

- HHD, 507th Engineer Battalion mobilized for duty in Iraq in November 2004. After in-processing and training at Fort McCoy, Wis., the unit arrived in Kuwait in January 2005 and proceeded to Iraq the same month. The 507th conducted command and control operations for engineer reconstruction activities throughout northern and central Iraq. The unit returned from duty in December 2005.

- 1438th Engineer Utilities Detachment deployed to Caserma Ederle in Vicenza, Italy for Annual Training in April 2005. The real world training involved providing installation support and force protection for the Southern European Task Force.

- 1436th Engineer Company mobilized October 2004 for duty in Iraq. After in-processing and training at Fort Dix, N.J., the unit arrived in Kuwait in January 2005 and proceeded into Iraq the same month. The 1436th Engineer Company conducted base improvement and force protection operations in Northern and Central Iraq. The unit returned from duty in December 2005.

- Company A, 107th Engineer Utilities mobilized for duty in Iraq in the fall of 2004. After in-processing and training at Camp Atterbury, Ind., the unit arrived in Kuwait in January 2005 and proceeded into Iraq the same month. Company A conducted reconstruction and base camp improvement missions throughout Iraq. The unit returned from duty in January 2006.

- Company C, 107th Engineer Utilities mobilized for duty in Iraq in Fall 2004. After in-processing and training at Camp Atterbury, Ind., the unit arrived in Kuwait in January 2005 and proceeded into Iraq the same month. Company C conducted reconstruction and base camp improvement missions throughout Iraq. The unit returned from duty in January 2006.

- The 107th Engineers mobilized an assault and obstacle platoon for duty in Iraq. After in-processing and training at Fort McCoy, Wis., the unit arrived in Kuwait in January 2005 and proceeded into Iraq the same month. The A&O platoon conducted security, support, and force protection operations throughout northern and central Iraq. The unit returned from duty in December 2005.

- Company B, 107th Engineer mobilized a sapper platoon for duty in Kuwait. After in-processing and training at Fort McCoy, the unit arrived in Kuwait in February 2005. The sapper platoon conducted force protection operations in Kuwait in support of the 29th Brigade Combat Team. The unit returned from duty in December 2005.

- Company B, 107th Engineer Battalion mobilized a sapper platoon for duty in Afghanistan. After post-mobilization training the unit arrived in Afghanistan in April 2005. The platoon conducted security and force protection operations and returned from duty in April 2006.

63rd Brigade Troop Command

HHD, 63rd Brigade Troop Command - Jackson

HHD, 107th Quartermaster Battalion – Jackson

1460th Transportation Company - Midland
 1461st Combat HET Co - Jackson
 Det 1, 1461st Combat HET Company - Fort Custer
 1462 Transportation Company - Howell
 1463rd Trans Company - Wyoming
 Det 1, 1463rd Trans Company - Sturgis
 464th QM Company - Lapeer
 1434th Quartermaster Detachment - Bay City

1225th Corps Support Battalion HHD - Detroit

163rd Personnel Services Battalion HHD - Lansing

263rd Personnel Services Detachment -Lansing
 363rd Personnel Services Detachment - Lansing



The 1225th Corps Support Battalion Honor Guard and unit at one of the many award ceremonies held at the “Plaza” on Q-West Base, Iraq. While deployed, the 1225th CSB’s mission was to provide convoy security for the Third Country National commercial convoys from Habur Gate, the only Turkish border crossing, to Logistical Supply Area, Anaconda. (Photo courtesy of 1225th CSB)

746th Maintenance Battalion HHD - Lansing

1071st Maintenance Company - Grayling
 1072nd Maintenance Company - Detroit
 1073rd Maintenance Company - Greenville
 1075th Maintenance Company - Marquette

146th Medical Evacuation BN HHC - Grand Ledge

Company F, 425th Infantry - Selfridge ANGB
 1171st Area Support Medical Company - Detroit

3rd Battalion, 238th Combat Support Aviation - Grand Ledge

HHC, 3rd Battalion 238th AV - Grand Ledge
 Company A, 3rd Battalion 238th AV - Grand Ledge
 Company B, 3rd Battalion 238th AV - Grand Ledge
 Company C, 3rd Battalion 238th AV - Grand Ledge
 Company F, 238th AVIM - Grand Ledge
 Det 1, 1085th AA - Grand Ledge
 Det 1, Company G 185th HH - Selfridge ANGB

While supporting the deployment of units in support of the global war on terrorism, and conducting missions throughout the United States and overseas; the brigade has continued to provide civil support to communities through the Habitat for Humanity initiative, numerous community events, and emergency relief support immediately after Hurricane Katrina.

Fiscal year 2005 deployments:

The 163rd Personnel Services Battalion

Headquarters returned from deployment in Kuwait in February 2005 in support of Operation Iraqi Freedom. The headquarters provided command and control for five personnel services detachments from three different state National Guards and two regional readiness commands.

The 1462nd Transportation Company returned from deployment in Iraq in February 2005. The unit performed more than 300 transportation missions throughout Iraq and drove more than 1.2 million miles.

Detachment 1, Company G, 185th Heavy Helicopter returned from deployment in Iraq in March of 2005. The 185th performed multiple missions within the theater of operations and held the record of the highest operational tempo of any CH-47 unit in the U.S. Army during their deployment.



Warrant Officer 3 Philip Trudgeon, a member of the 1071st Maintenance Company and Sgt. 1st Class Daniel Whitmoyer, a member of the 1073rd Maintenance Company, are neighbors in Michigan and crossed paths in Balad, Iraq. Trudgeon deployed as an armament maintenance technician and Whitmoyer ran one of the two direct support mobile maintenance teams assigned to Al Asad air base, Iraq.

F Company, 3/238th AVIM mobilized in November 2004, and deployed to Balad, Iraq as part of the 4/159th Aviation Maintenance Battalion in January 2005.

F Company provided phased maintenance, component repair, as well as repairs and parts support for the 18th Aviation Brigade. F Company completed 20 UH-60 and CH-47 phases, completed more than 5,000 work orders and processed more than 25,000 spare parts. As a result, the brigade was able to fly more than 60,000 combat flight hours.

Detachment 1, HHC, Forward 3/238th CSAB

mobilized 31 soldiers to Fort Sill, Okla. and deployed to Bosnia in July 2005 in support of NATO Headquarters - Sarajevo and US NIC. During deployment, they conducted medical evacuation, air movement, and VIP missions. In doing so, they logged more than 3,100 flight hours.

Detachment 2, HHC, Forward 3/238th CSAB

mobilized to Fort Hood, Texas in July 2005 in preparation for deployment as part of Task Force Talon in Kosovo. Their mission was to continuously support the NATO troops with air movement, medical evacuation as well as general support aviation missions.

1073rd Maintenance Company mobilized in October 2004 and deployed to Iraq in December 2004. The Unit provided DS maintenance and supply to units in western Iraq. Their teams provided armament, commo, vehicle maintenance, facility power support for the base and recovery missions. The company completed more than 4,000 job orders during the deployment and provided convoy security for more than 100 missions throughout the Al Anbar province, with 2 million total miles traveled.

1071st Maintenance Company mobilized January 2005 to Fort Bliss, Texas, and deployed to Iraq in April 2005. The unit was engaged in expedient repairs and services necessary to keep combat elements in the fight around the clock. The unit conducted operations in Kirkuk, Tikrit, Kurkush, Caldwell, Speicher and Ramadi.

1072nd Maintenance Company mobilized in July 2005 and deployed to Kuwait in October 2005. The unit continues to provide multi-base direct support maintenance to units occupying and passing through camps Buehring and Arafjon in Kuwait. The leadership is extensively involved in base support and joint operations with Department of Defense service providers.

HHD 1225th Corps Support Battalion mobilized October 2004 to Fort McCoy, Wis., and deployed to Iraq

in December 2004. A key element of the 1225th CSB's mission was to provide convoy security for the Third Country National commercial line convoys from Habur Gate, the only Turkish border crossing, to Logistical Supply Area, Anaconda. The 1225th CSB assumed lead operational responsibility for all tactical commodity distribution in the multi-national north region of Iraq..

The 263rd Personnel Service Detachment mobilized to Camp Atterbury, Ind., in October 2004, and mobilized to Kuwait in December 2004. The 263rd Soldiers were assigned to the G1 – G6 sections and provided support in personnel administration, strength accounting, awards, supply, and information technology. Soldiers assigned to strength accounting traveled throughout Iraq, Afghanistan, Egypt and Qatar to train battalions and brigades on the Deployed Theater Accounting Software.

The 1461st Transportation Company and 1463rd Transportation Company each provided a Truck Platoon. The companies mobilized October 2004 to Fort Riley, Kan., and deployed to Iraq, December 2004. Both platoons supported the 137th Transportation Company out of Kansas. They transported critical supplies in theater, and provided transportation training to members of the Iraqi National army.

Out of State Annual Training

HHD, 746th Maintenance Battalion – Fort Irwin, Calif.
1461st Transportation Battalion – Fort Irwin, Calif.

Habitat for Humanity Missions

The **1463rd Transportation Company** supported Habitat for Humanity missions. Seventeen homes were delivered and 8,400 miles were logged in support of this community service.

Hurricane Katrina Relief Missions

Members of the **1460th Transportation Company** provided soldiers and trucks in Louisiana in support of Hurricane Katrina relief and recovery efforts in September 2005. Missions included transportation of cargo containers, water, clothing, and bedding to New Orleans and throughout the southeastern region of Louisiana.

HHD 107th Quartermaster Battalion was called up on Labor Day weekend to operate as the command headquarters at the Fort Custer Training Center, providing logistical support and housing for families displaced due to Hurricane Katrina. The battalion also assisted many civilian, state and federal agencies that were providing support to the families. The **363rd Personnel Service**



Private Christopher Revels and son Ryan spend a little “dad and son” time prior to Revel's promotion to private first class and subsequent deployment with the 1072nd Maintenance Company. Photo by Master Sgt. Denice Rankin

Detachment worked with the battalion to provide personnel services to the families, ensuring they were administratively processed and issued identification cards.

Detachment 1, Company G, 185th Aviation deployed 27 soldiers and two CH-47D aircraft in support of Hurricane Katrina in September 2005. The 185th flew more than 40 missions and nearly 170 flight hours in support of relief efforts. These efforts included class 1 resupply, and the repair of countless levees in the New Orleans area with more than 10 million pounds of sandbag material.

Initially, Michigan's two Chinooks were the only ones in the city of New Orleans and were responsible for the immediate crucial levee repairs throughout the area.

The **1434th Quartermaster Detachment** was called up for duty in Mississippi in support of the region's critical infrastructure needs following Hurricane Katrina.

177th Regional Training Institute

Headquarters, 177th Regiment and the battalions of the 177th are located at Fort Custer in Augusta, Mich.

HQ monitors and coordinates academic instruction, facilities, food service and lodging for soldiers who come

for training at the RTI. They work in conjunction with the National Guard Bureau, the Army Reserve Institutional Training Divisions, and Training and Doctrine Command proponent schools.

1st Battalion, 177th Infantry Regiment

Executes infantryman and indirect fire infantryman training to Army National Guard, Army Reserve and Active Component soldiers utilizing small arms, crew-served weapons and 60mm, 81mm, and 120mm mortar systems.

Directs functionally assigned companies in Region D. Companies are located at Fort Custer, Camp Atterbury, Ind. and Camp Ripley, Minn.

Conducts Active Duty Training Infantry courses IAW US Army Infantry School Program of Instruction and Course Management Plans.

Conduct Mortar Safety Course for the Engineer Brigade, 38th Infantry Division.

Trained 25 Latvian soldiers in infantry skills as part of an ongoing partnership between the State of Michigan and Latvia.

2nd Battalion, 177th General Studies Regiment

Executes the Officer Candidate School, Non-Commissioned Officer Education System courses, Instructor Training courses, Cavalry Scout, M1/M1A1 Armor Crewman Reclassification course, and equipment maintenance courses.

State and Local Contributions

- Participated in the Battle Creek Area Chamber of Commerce Armed Forces Day Luncheon which recognizes local military units and organizations.

- Hosted various local and state agencies in FY 2005 with classroom space to conduct training to include:

Michigan Youth Challenge Academy
City of Battle Creek
Battle Creek Police Department
Southwest Michigan Tactical Officers Association
Michigan State Police
OSHA

- Hosted various military organizations with classroom space to conduct training to include:

Recruit Sustainment Battalion
84th Division (IT) Signal Course
Ammo Handler / Driver Course
Safety Officer / NCO Course

Risk Management Course
Local Radiation Safety Officer Course
Navy Sea Cadet Program
State Signal Conference
FCTC Environmental Meetings
Physical Security Course

Other accomplishments, significant events, awards

- 1st Battalion, 177th Infantry Regiment maintained accreditation from the United States Army Infantry School, Fort Benning, Ga.

- 2nd Battalion, 177th General Studies Regiment maintained accreditation from the United States Armor School, Fort Knox, Ky.

- Maintained accreditation from the United States Army Sergeants Major Academy, Fort Bliss, Texas granted in October 2003 for the NCOES courses.

Regional Training Institute graduated 132 soldiers.
The Ordnance Training Company graduated 177 soldiers.

Major changes within the RTI in terms of organization, strength, equipment, facilities and missions

- The Army School System Design-Build Team was continued in 2005 to review progress of the construction of the Army School System (TASS) building on Fort Custer to ensure the facility meets or exceeds TRADOC standards for students. Construction began in 2005. The new facility will have classrooms, offices, mess hall and 250 billeting rooms to support the RTI students.

- The RTI is working toward conversion to military police and transportation courses to begin in TY-2007. This will further expand the RTI's role as a member of TASS.

Camp Grayling Maneuver Training Center

Troop Strength:

The highest priority for Camp Grayling is providing the necessary assets (land, equipment/devices and support personnel) for realistic training of wartime skills. The total number of soldier man-days that trained on Camp Grayling during 2005 was 176,977. Projections for 2006 are 233,595 man-days.

Environmental Impact:

Camp Grayling joined with other environmental focused groups in conducting an Adopt-A-Forest Day within the boundaries of Camp Grayling. In May 2005, Camp Grayling's employees joined forces to cleanup forest areas and remove illegally dumped trash. In addition, MATES workers conducted an AuSable River clean-up project in June 2005.

Camp Grayling is completing demolition of the 600 Area in preparation for the new Operational Readiness Training Complex. In the process of demolition, the aluminum roofs and steel rafters are being recycled and transported to a salvage yard. The internal fixtures, i.e. sinks, plumbing and electrical have all been removed for recycle. The cement walls, slabs and concrete pads in the 600 Area are being removed to a site and will be ground into gravel for future road and building projects.

Community Support:

Support to the 2005 Winter Special Olympics: Camp Grayling provided equipment and personnel support for the Winter Special Olympics.

Training:

Although Camp Grayling MTC does not have a deployment mission, more than 50 soldiers assigned to Camp Grayling have cross-leveled and deployed in support of Operations Iraqi Freedom, Enduring Freedom, and Noble Eagle.

Camp Grayling has developed a convoy live-fire commander's reaction course on the multi-purpose range complex. This range has been utilized by Michigan and Ohio Army National Guard units in preparation for deployment along with US Navy SEAL teams.

Camp Grayling hosted Soldier Readiness Processing: for numerous units in preparation for Operation Iraqi Freedom and other deployments.

Law Enforcement Training:

In 2005, the Northern Michigan Regional Police Training Center expanded membership and started an aggressive training program for over 100 municipal, county, state and federal law enforcement agencies

Loomis Battery Competition:

The 14th Annual Loomis Battery competition was held on Range 10 at Camp Grayling in the summer of 2005. Even though Force Protection is a constant issue, Camp Grayling was able to accommodate this unique group. This Civil War re-enactors group provides a unique opportunity for the public to view a by-gone era with weapon firing



A view of Camp Grayling from above.

competition in cannons, mortars and civil war rifles. This event draws a large crowd of spectators.

Installation Facilities:

Soldier's Quarters: Continued improvements to soldier quarters, mess halls and classroom facilities. Also, upgrades to administrative facilities were accomplished for troop use buildings.

Fire Fighter Crash Rescue Building:

A new dining facility and a fire crash/rescue building are under construction at the Grayling Army Air Field with completion expected in early 2006. This is a joint usage facility and includes a civilian access fixed base operation.

The fire crash/rescue building will provide a centrally located facility to respond to natural cover (range) fires in north and south camp along with GAAF safety. This partnership with the community expands economic development and promotes aviation throughout Michigan.

Morale, Welfare & Recreation: The Camp Grayling MWR continues to upgrade recreation and soldier use equipment. Camp Grayling MWR has two free use installation Laundromats. The Fitness Center continues to see high troop usage.

The Army and Air Force Exchange Service opened a new troop store facility which has the beverage store, military clothing and retail operations consolidated under one roof. It also includes a snack area.

Logistics Facilities:

Routine Support: The Camp Grayling Logistical Support Center, Building 560, provided support to all U.S. Armed Forces and Canadian and Latvian Armed Forces throughout the year. During 2005, they issued: \$289,662 in A-rations; \$43,937 in bottled water and ice; \$903,102 in unit and individual rations; 186,629 gallons of diesel fuel; 37,663 gallons of JP-8; and 348 tons of ammunition valued at \$3.32 million.

Katrina Support: From Aug. 31 - Sept. 8, 2005, Camp Grayling Logistics distributed food and equipment to Michigan and Ohio Army National Guard units, as well as law enforcement personnel deploying in support of relief efforts.

Camp Grayling also provided rations to Fort Custer in support of the Katrina evacuee host program. Total quantities provided were: 18,588 MREs; 27,235 bottles of water; 39 general purpose medium tents 12 small tents; and 2,325 gallons of diesel fuel.

Operations and Training/ Mobilization and Force Readiness Division

The Operations directorate is comprised of a Training Branch, a Mobilization Force Readiness Branch, and an Evaluation Branch. All branches consist of full and part-time Soldiers who work together to support the leadership, organizations, and troops of the Michigan Army National Guard.

Training Branch

The Training Branch provides guidance and oversight relative to the training of units and the individual training of the Soldiers of the Michigan Army National Guard. The branch provides training guidance through the organizational chains of command.

Military Occupational Specialty Qualification (MOSQ) is a priority with the Michigan Army National Guard. The Training Branch has again been able to exceed National Guard Bureau MOSQ goals. Michigan is ranked as one of the top states in the nation for individual soldier training readiness.

Enlisted soldiers and the officer corps also require management and leadership training to prepare them as they move through their careers, higher rank and to greater responsibility.

The Training Branch oversees collective unit training. Units are assigned doctrinal missions relevant to their structure. The necessary resources are scheduled and available for units so they may complete scheduled training to standard.

Mobilization Force Readiness Branch

The Mobilization Force Readiness Branch has two distinct classifications of missions, force readiness and mobilization preparedness.

Force Readiness is responsible for managing the force structure in the Michigan National Guard, which means the type of units which make up the Michigan Army National Guard as part of the United States Army as a whole.

The MFR Branch manages the transitions as units reorganize to accomplish different missions, and other units are assigned, or decommissioned within the state. This process is now in high gear as the Army is planning for a significant reorganization which will occur here in Michigan over the next four years. Michigan expects to have the highest level of troops deployed since World War II during the early portion of 2005. Most of those units will deploy in late 2004, and return home in late 2005 and early 2006.

The Michigan National Guard has been engaged in deploying troops in support of the Global War On Terrorism since Sept. 11, 2001. The MFR branch has the primary responsibility to prepare individual troops and units for mobilization and assist them through the mobilization process. The demobilization process is also a priority as the troops return home. This is achieved by sending personnel to various Army installations around the country. They act as liaisons and assist our units through the mobilization process.

Evaluation Branch

The Evaluation Branch is a new addition to the Operations directorate this year. Their responsibility is to ensure that units adhere to doctrine during their training process. The Evaluation Branch assists in measuring units' capability to complete assigned missions to the Army standard. This process is accomplished by coordinating with and assisting Army evaluators who review unit training processes throughout the training year.

The Operations directorate faced significant challenges regarding the training and readiness of Michigan Army National Guard troops and units as requirements expanded significantly in support of the GWOT. Not since World War II has the Michigan Army National Guard had such a large role to prepare our units to aid in conflicts overseas and to protect and assist our citizens at home.

Fiscal Year 2005 Michigan Army National Guard Deployment Roster

Mission	Unit	Home Station	Deployment site	# of Soldiers
OIF	1071 MAINT CO	Cp Grayling	Iraq	1
OIF	119 FA BN	Lansing	Iraq	152
OIF	1225th CSB	Detroit	Iraq	59
OEF	MEDCOM FWD 126	Detroit	Ft Drum, NY	4
OIF	MEDCOM FWD 125	Detroit	Iraq	1
OIF	182 FA BN MLRS	Detroit	Iraq	151
OIF	263rd PSD	Lansing	Kuwait	46
OIF	125 IN BN HHC	Flint	Iraq	1
OIF	1436th EN CO	Montague	Iraq	161
OIF	1073rd OD CO	Greenville	Iraq	208
OIF	1463/1461 TC	Wyoming/Jackson	Iraq	74
OIF	107 EN A/O PLT	Ishpeming	Iraq	40
OIF	Co F, 238th AVIM	Grand Ledge	Iraq	119
OIF	HHD, 507 EN	Grayling	Iraq	39
OIF	107 CO C Util Det	Gladstone	Iraq	57
OIF	63 BDE TC	Jackson	Iraq	1
OIF	126 AR BN HVY DIV	Wyoming	Iraq	151
OIF	107 EN BN CO B FWD	Ironwood	Iraq	33
OIF	MEDCOM FWD 108	Detroit	Iraq	1
OEF	2-177 REGT FWD3	Augusta, Mi	Ft Indiantown Gap, Pa	2
OIF	1071 MAINT CO	Cp Grayling	Iraq	180
OIF	107 CO A Util Det	Calumet	Iraq	57
OIF	125 CO B INF	Saginaw	Iraq	135
OEF	107 EN BN CO B FWD2	Ironwood	Afghanistan	32
OIF	119TH FA	Lansing	Iraq	12
PEACE KEEPING	MEDCOM FWD 109	Detroit	Germany	1
OEF	126th AR, M113	Wyoming	Afghanistan	15
OEF	126th AR, NTC	Wyoming	NTC California	11
PEACE KEEPING	3/238 & 1085	Grand Ledge	Bosnia	31
PEACE KEEPING	238 AV BN HHC FWD	Grand Ledge	Bosnia	31
OEF	JFHQ ELE FWD 11	Ypsilanti	Afghanistan	1
OIF	JFHQ ELE FWD 9	Owosso	Iraq	1
OIF	MEDCOM FWD 110	Detroit	Iraq	1
PEACE KEEPING	182 FA BN MLRS	Detroit	Pristina, Kosovo	1
PEACE KEEPING	3-238 AVN	Grand Ledge	Kosovo	166
OIF	1072 OD	Detroit	Iraq	201
OIF	JFHQ ELE FWD 13	Lansing	Iraq	1
PEACE KEEPING	DET 1 FWD 3	Grand Ledge	Kosovo	1
KATRINA	1776th MP CO	Taylor	Mississippi/Louisiana	192
KATRINA	HHD 210 MP BN	Taylor	Louisiana	70
KATRINA	46 MP CO	Kingsford	Louisiana	147
OIF	JFHQ ELE FWD 16	Detroit	Iraq	1
OIF	JFHQ ELE FWD 12	Grand Ledge	Iraq	1
PEACE KEEPING	JFHQ ELE FWD 16	Lansing	Kosovo	1
OIF	JFHQ ELE FWD 18	Augusta	Iraq	1
OIF	MEDCOM FWD 253	Detroit	Iraq	1
Total 2005 Army National Guard deployments in support of the global war on terrorism:				2593

Surface Maintenance Branch

Surface Maintenance Office -Lansing
Combined Support Maintenance Shop – Lansing
Maneuver Area Training Equipment Site – Grayling
Unit Training Equipment Site – Augusta
Field Maintenance Shop 1 – Grand Ledge
Field Maintenance Shop 2 – Selfridge ANG Base
Field Maintenance Shop 3 – Flint
Field Maintenance Shop 4 – Wyoming
Field Maintenance Shop 15 – Dowagiac
Field Maintenance Shop 16 – Ishpeming
Field Maintenance Sub Shop 16 – Sault St. Marie
Field Maintenance Shop 16 – Marquette
Field Maintenance Shop 17 – Ypsilanti
Field Maintenance Sub Shop 17 – Taylor
Field Maintenance Shop 22 – Midland
Field Maintenance Shop 24 – Montague

- Provided maintenance support to Operation Katrina relief in Mississippi, Louisiana and Michigan.
- Assisted in the deployment and return from active duty of five Michigan Army National Guard units, amounting to approximately 3,000 man-hours in support of Operation Iraqi and Enduring Freedom.
- Field Maintenance Shop 22 in Midland and the Surface Maintenance Office were awarded the General's Quality Cup Award for continued innovation toward process improvement.
- During fiscal year 2005 the Surface Maintenance Branch had up to 160 employees deployed at any one time.

Information Management Directorate

The Information Management Directorate provides automation, telecommunications, visual information, records management, postal, and printing and publishing support to the Michigan Army National Guard situated in more than 50 armories around the state. Additionally, we coordinate with the Michigan Department of Information Technology (DIT) for delivery of state-specific information technology services to the Department of Military and Veterans Affairs state employees located at the headquarters in Lansing, the Veterans Trust, the Grand Rapids Home for Veterans, and the D.J. Jacobetti Home for Veterans.

The directorate consists of four branches:
Information Management
Information Services
Information Systems Support
Distance Learning

Notable accomplishments

- Migrated all network servers and workstations off of Microsoft Windows NT 4.0 onto Windows 2003 and Windows XP, respectively, to provide additional user features and to enhance overall system security.
- Implemented Microsoft Active Directory, integrated into the Army Directory plan.
- Replaced over fifty network servers
- Planned network infrastructure circuit upgrades to result in a minimum of T-1 capacity to all armories to meet current and future demands.



Staff Sgt. Scott Wilcox, Spc. Michael Christian, and Sgt. 1st Class Bennie Deitch, perform routine data cable installation at a Lansing area armory. The installation includes the rewiring of the 46th Military Police Command cell. A total of 38 new drops are installed between data and phone.

- Replaced 20 percent of the computer workstations across the fleet with new systems to maintain a five-year life-cycle replacement program
- Assisted in establishing a Visual Information Working Group for the National Guard Information

Management Council (IMC) to advise National Guard Bureau on state visual information needs and requirements to include funding, equipment, and personnel.

- Collaborated with facilities engineering on information technology planning for several major armory construction projects, to include the new Joint Force Headquarters in Lansing and the new Reserve Training Institute at Fort Custer.
- Visual Information support, including still photography and videography for Operation Summer Shield in Latvia, a state partnership program exercise.
- Expanded visual information capabilities beyond still photography to include more video, graphic design, and other multimedia product authoring.
- Five of the six distance learning classrooms were modernized to include new workstations and new conferencing capabilities were put into use, including a multipoint conferencing unit which allows all classrooms in the state to participating in a single conference or training presentation, or to connect with numerous out-of-state sites.
- Represented the Department of Military and Veterans Affairs on the Michigan Department of Information Technology Executive Council, a body designed to share stakeholders' needs and help the MDIT apply technology solutions to business needs throughout state government.

Safety and Aviation

The office of the deputy chief of staff for Safety and Aviation assists Michigan Army National Guard aviation commanders in resourcing, managing, and maintaining their aviation assets. Within DCSSAVN is the Safety and Occupational health office which assists all commands with safety and occupational health support to include training, assistance visits and inspections, hearing conservation, management of the radiation program, and the safety program oversight for the Adjutant General of Michigan.

During 2005, almost 300 soldiers participated in safety training, ranging from ammunition handling and transportation to composite risk management, the Army's key force protection process.

The Michigan Army National Guard completed its sixth consecutive year with no Class A or B (serious) ground or aviation accidents. During the response to Hurricanes

Katrina and Rita, the Safety and Occupational Health staff provided information on hazards as well as methods to minimize the risks facing our Soldiers on this mission.

Construction of a new \$23 million Army Aviation Support Facility began in the spring of 2005. The facility is adjacent to the current flight facility and is anticipated to be occupied in 2007. The new AASF will be a template for future AASFs in the National Guard. All aircraft will be maintained inside the ultra modern maintenance and storage building. The current AASF will be used as an armory for the 13 aviation units and detachments assigned to the Michigan Army Aviation force structure.

2005 saw the introduction of the newly developed Security and Support units into the Michigan National Guard aviation inventory. The S&S units replaced the Reconnaissance and Interdiction Detachment which assisted law enforcement agencies at all levels in the national war on drugs. The S&S Company will have an expanded role in the Homeland Security/Homeland Defense mission which gained momentum after Sept. 11.

The S&S Company currently fly the OH-58 A/C aircraft but are scheduled to receive the Light Utility Helicopter in 2006. The LUH will be a multi-functional helicopter that can perform reconnaissance/observation, medical evaluation, command and control, search and rescue, homeland security, fight forest fires and other domestic missions as well transport dignitaries.

The C-12 OSACOM Flight Detachment flew more hours than any same size detachment in the nation. The C-12, a multi-engine fixed wing aircraft, provides Michigan as well as other requestors with aerial transport, saving the state time and money for soldier travel.

In October of 2005 Det 15 deployed to Bogata, Columbia for six months in support of SOUTHCOM as the first OSACOM Flight Detachment to provide continuous mission support in Columbia.

As part of the Army aviation community involvement, the AASF in Grand Ledge has a Veterans Memorial Wall to commemorate all veterans and Guardsmen from the aviation community that died while serving in the Michigan National Guard. The wall also serves as part of the AASF's participation with the city of Grand Ledge and other local communities by providing a location for veteran and remembrance type ceremonies for all branches of the military.

Deputy Chief of Staff for Personnel

Officer branch provides personnel management and record support for officer members.

Enlisted branch provides personnel management and record support for enlisted members.

Family Readiness Program provides oversight of programs in support of spouse and families of all members.

Health Services branch provides medical services management for all members.

Standard Installation Division Personnel System maintains automated personnel information data records for all members.

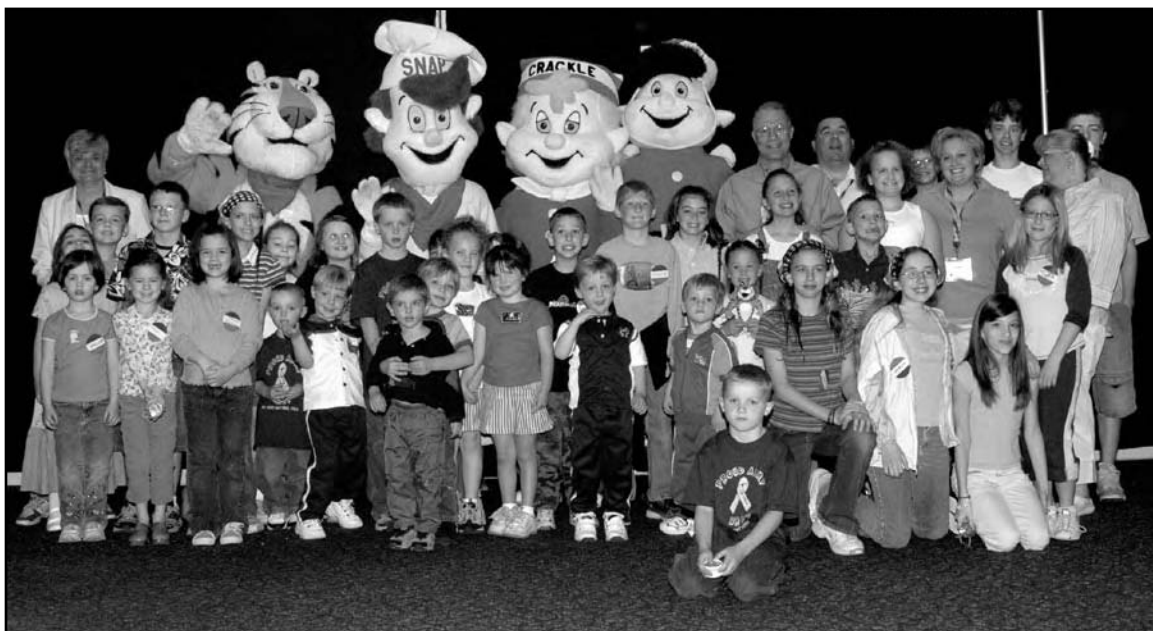
Office of the Michigan National Guard state chaplain provides religious support for all members.

Military Funeral Honors Program provides military burial honors for all military members in the state of Michigan.

Personnel Mobilization branch provides personnel support for all alerted and mobilized units in the MIARNG.

Accomplishments, Significant Events and Awards

- The State Family Conference was an enormous success again this year with 228 adults attending and 122 children present at our Youth Symposium.
- The DMVA sponsored youth camp held annually at Alpena, CRTC, was also a huge success. Ninety DMVA employees and family members served as coaches and in
- The Military Funerals branch provided funeral honors for 1,379 Michigan veterans, almost three times as many as the previous year. The Funerals Program in Michigan has grown to more than 100 personnel.
- The Michigan Army National Guard converted more than 15,000 current and retired soldier records from paper copy to electronic. Current members can now access their complete personnel record from their home computer at any time.
- The DCSPER established seven Family Assistance centers throughout Michigan to provide daily support to the families of our deployed soldiers and airmen. The FAC representatives made over 9,800 phone calls to family members during the year.
- The DCSPER provided personnel support to all mobilizing units during the year ensuring units deployed with 100 percent of their personnel requirements.
- The Michigan National Guard Family Fund provided emergency financial assistance to 237 families of current members during the year, expending over \$113,000.
- The DCSPER accessed 882 non-prior service soldiers and 627 prior service soldiers in fiscal year 2005.



Children of family readiness group volunteers gather at the Family Readiness Conference in Kalamazoo along with Maj. Gen. Thomas Cutler (to the right of Snap, Crackle and Pop), Mrs. Chris Cutler, (left of the Tony the Tiger.), and FRG members to the right of Gen Cutler; Spc. Anthony Burch of the 1462nd Transportation Company, Andrea Vaillancourt, A Battery, 119th FRG president, and Donna Geer, B Battery, 119th FRG president. Photo by Staff Sgt. Helen Miller, JFHQ, Visual Information

Fort Custer Training Center

Fort Custer Training Site Command is an important regional multi-use training area consisting of 7,500 acres operated by the Michigan Army National Guard. The post's training facilities are utilized by branches of the Army, Air Force, Navy and Marines, primarily from Michigan, Ohio, Indiana and Illinois. Fort Custer is also used for training purposes by the FBI, Michigan State Police and other law enforcement agencies.

One of the highlights at Fort Custer in 2005 took place in September when nearly 300 Hurricane Katrina evacuees from Louisiana were housed on post. Soldiers and Airmen of the Michigan National Guard joined forces with the Red Cross, Salvation Army and other local groups to support the relief effort.

The number of training man-days during 2005 was 91,088 with more than half of those man-days credited to units of the Michigan Army National Guard. Peak training months were September (23,144 man-days) due to Hurricane Katrina support, October (9,898) and June (9,309).

Tenant Units

177th Regional Training Institute
51st Civil Support Team
Service Battery, 1-119th Field Artillery
126th Press Camp Headquarters
Det. 1, 1461st Transportation Company
Unit Training Equipment Site
State Maintenance
Intercept Security
Training Site Environmental
Compliance
Training Site Command

The Fort Custer Environmental Office

- Innovative use of vegetation to prevent erosion and eliminate the need for mowing on ammo bunkers.
- Use of post-wide prescribed fire to manage vegetation in training areas to reduce thorny and invasive species to benefit training and the environment.
- Continued building of perimeter trail with the additional benefit of native grasses used in the erosion control plantings.

Facility Engineering

- Federal projects under construction totaled \$1.51 million including water supply system improvements (\$289,017), pavement of three new parking lots (\$288,678) and installation of a new running track (\$100,000).
- Dollar value of work completed on the Total Army School System building is \$6.86 million.



Tony the Tiger "wowed" children Fort Custer Training Center during the state of Michigan and Michigan National Guard's Hurricane Katrina evacuee mission.

Air National Guard

110th Fighter Wing

110th Fighter Wing Headquarters
110th Medical Operations Group
 110th Medical Group
110th Operations Group
 172nd Fighter Squadron
 110th Operations Support Flight
110th Maintenance Group
 110th Maintenance Squadron
 110th Aircraft Maintenance Squadron
 110th Maintenance Operations Flight
110th Mission Support Group
 110th Civil Engineering Squadron
 110th Logistics Readiness Squadron
 110th Security Forces Squadron
 110th Communications Flight
 110th Mission Support Flight
 110th Services Flight
 110th Student Flight

- The fiscal year began with preparations for the upcoming Operational Readiness Inspection, scheduled for July 2005. The unit, even though combat proven several times since the last inspection, would undergo scrutiny from the Air Combat Command Inspector General team in the various aspects the units mission capability.
- Col. Rodger F. Seidel, the wing commander, achieved 4,000 hours piloting the A-10 Thunderbolt.
- Preliminary plans and proposals began for a joint military venture and future missions that will involve the various military services.
- Base Realignment and Closure list was announced that the A-10s from Battle Creek would be transferred to Selfridge and the base would be closed. Almost immediately, community and political support began to rally around the base. Base personnel, although rocked by the news, continued to march on to perform their mission, as well as preparing for the upcoming inspection.



1st Lt. Kelly Black, a member of the 110th Fighter Wing, simulates scanning for chemical hazards on an individual who has gone through decontamination procedures at the Alpena Combat Readiness Training Center July 2005. The unit is taking part in an Operational Readiness Inspection. U.S. Air Force photo by Master Sgt. Dale Atkins

- The TAG's Bronze Quality Cup was presented to a team in the Maintenance Squadron for their excellent and outstanding performance in installing and implementing a system up-grade to the A-10.

- In June, most members of the Wing headed to Alpena for the Operational Readiness Exercise, a practice run of the up-coming inspection. After a week of intense training and work, the unit returned to Battle Creek to implement recommended changes and fine tuning.

- Almost 900 wing members received approximately 100 inspectors from Air Combat Command for the Operational Readiness Inspection. Beginning in Battle Creek with a mobilization phase where cargo was loaded and simulated airlifted out and personnel were briefed and processed for deployment, the inspection culminated with 3 days of intense "war" at Alpena CRTIC. The 110th Fighter Wing again completed the inspection with a "Satisfactory" rating.

- Wing received a data analyst from the BRAC Commission as well as a visit from Commissioner Skinner. The visit allowed the base and community to show just how valuable the Battle Creek unit is to mission accomplishment, future missions and the community.

- Final BRAC recommendations: Battle Creek ANG Base is to remain open and viable to perform and support aircraft operations. The final picture of the base, i.e. airframe, mission, number of aircraft, etc. is still to be fully determined.

- The 110th "mobilized" into action to support relief efforts for victims of Hurricane Katrina. In addition to 50 plus members from the Civil Engineer Squadron, Transportation section, Personnel Flight and the chaplain's office who deployed to the disaster site, more than 200 members worked diligently over Labor Day weekend preparing to receive up to 10,000 evacuees at the air base for short term housing at Fort Custer.

- More than 300 evacuees were welcomed at the air base and housed at Fort Custer. Base personnel supported these efforts through meeting equipment needs, the Family Program distributing donated sustenance and food, and the Chaplain's office ministering to the needs of the evacuees.

- Truly this was a year filled with numerous events and challenges, the 110th Fighter Wing and the people that make up the spirit of the Wing, shined bright through them all.

Federal Training or Deployment Highlights

- Security Forces Squadron deployed several times over the year. A team of 13 went to Iraq late in the year for a six month tour.
- Security Forces Squadron mobilized more than 15 personnel to stateside "backfill" positions left by active duty troops deployed to the OIF theater of operations. They performed routine home-station security duties at Langley AFB. The length of deployment varied by individual, but most were up to a year
- Civil Engineer Squadron deployed almost 10 individuals to the OIF theater.
- Chaplain Office sent a chapel assistant to Kyrgyzstan to provide and assist in the ministry of the troops
- Civil Engineer Squadron sent 45 individuals to Gulfport, Miss., for hurricane relief support in a variety of specialties ranging from heavy equipment to power production and fire fighting. They were gone for 45 days
- The transportation section sent five members to help with the transportation requirements during the relief efforts. They were with the CE troops
- Approximately 300 Hurricane Katrina evacuees were brought to Battle Creek Air National Base for medical screening and then taken to Fort Custer Training Center for in-processing and temporary housing
- The Military Personnel Flight, Wing Finance and Chaplain Office all sent individuals to the region for hurricane relief efforts.

Community Events

Road Hawg: Becoming ever more popular, this annual event was once again held at the base. Featuring a 10 kilometer and a 5 kilometer run and walk which took the runners through the base. The event included 125 participants, both civilian and military, ranging in age from 7 to 80.



Economic Impact

Although the primary purpose of the 110th Fighter Wing is to contribute to the security of the nation and the state of Michigan, the wing also has a significant economic impact on the southwest Michigan area.

The economic impact is significant because it demonstrates the impact of the 110th Fighter Wing in terms of dollars added to the economy, indirect jobs created, and jobs supported by annual operational expenditures. Additionally, the local economy derives a significant benefit from local purchases and ongoing construction projects that directly involve local merchants.

Tech. Sgt. Nicole Clark, with the 110th Fighter Wing, reunites a child evacuee from New Orleans with her pet "Kitty" after arriving at the Battle Creek Air National Guard Base, Mich., Sept. 5, 2005. About 300 evacuees were welcomed to the base and taken to Fort Custer for temporary housing. U.S. Air Force photo by Master Sgt. Dale Atkins

Operation Yuletide Gift Lift: In December, the Wing sent 150 care packages, totalling 2,000 pounds to Michigan troops overseas. Military members collected and donated items and wrapped up the items along side various scout groups, military family members and other community volunteer agencies.

Bulb Distribution: In another effort to let families know that we are here to support them and through the generosity of a local trucking firm, the Wing Family Program was able to distribute nine very large pallets of bulbs for spring planting. It is estimated that over 100,000 bulbs were handed out to military families in the area.

Cereal City Corporate Cup: Fielding a team in every event, the 110th Fighter Wing put together a team once again for a little spirited competition among the various businesses and organizations in Battle Creek while supporting the Y-Center as well. Fifty, 110th Fighter Wing and Joint Force Headquarters members competed in events such as biking, running, swimming, and walking. The team earned an overall 4th in their division of 11 teams.

In addition to these more obvious benefits, the 110th FW has an important relationship in improving and maintaining the quality of labor stock in the area. With training as one of the primary missions, Guard members continue to enhance their personal earning potential, which ultimately results in their increasing participation in the economy. We are able to accomplish this with assistance to members such as formal education opportunities provided by the Air Force, Air National Guard, resident and correspondence training programs, and federally provided educational benefits to qualified members.

Full time payrolls	\$24.29 million
Full time employees	325
Traditional Guard payroll	\$13.58 million
Traditional Guard members	683
Annual appropriated funds	\$35.45 million
Construction payments	\$390,000
Indirect jobs created	341
Value of jobs created	\$13.84 million
Total economic impact	\$57.40 million

127th Wing

127th Airlift Group

171st Airlift Squadron

191st Operation Support Flight

191st Maintenance Squadron

191st Aircraft Maintenance Squadron

191st Maintenance Operations Flight

171st Aerial Port Flight

127th Operations Group

107th Fighter Squadron

127th Mission Support Group

127th Civil Engineer Squadron

127th Security Forces Squadron

127th Logistics Readiness Squadron

127th Communications Squadron

127th Services Flight

127th Mission Support Flight

127th Maintenance Group

127th Maintenance Squadron

127th Aircraft Maintenance Squadron

127th Maintenance Operations Flight

127th Medical Group

127th Medical Operations Flight

127th Medical Support Flight

- In this reporting period the 127th Wing held two Operational Readiness Exercises that mobilized approximately 1,000 unit members to the Alpena, CRTC for a period of about 10 days each time.
- The 127th Airlift Group continued their two-year commitment of rotating aircraft, pilots and supporting personnel into southwest Asia in support of Operation Enduring Freedom and Operation Iraqi Freedom. The unit accomplished this with zero aircraft or personnel losses. Personnel and aircraft flew over 1,000 combat missions and moved 27,000 troops and 4,000 tons of equipment in the US Central Command area of responsibility.
- The 107th Fighter Squadron was named as the Air Force Association Outstanding Air National Guard Flying Unit for 2005.
- The 127th Airlift Group provided critical support to victims of Hurricanes Katrina and Rita. The Airlift Group supplied aircraft and ten crews for ten relief missions. Over a 28 day period, 70 personnel deployed to the Gulf regions and the remainder of unit personnel supported the effort at Selfridge ANGB. Alert response was maintained to provide further assistance during the

rescue and recovery efforts. This was accomplished despite the commitment for unit personnel overseas.

- The Airlift Group accomplished 109 additional off-station missions. These included 85 missions for Joint Army Airborne Training events and Guard-Lift. Additionally, the Air Mobility Command Tanker Airlift Control Center tasked the unit with 21 missions. The Airlift Group also supported three presidential support missions.



An F-16 pilot is removed from his plane and prepared for decontamination during the 127th Wing's Operational Readiness Exercise held at the Alpena CRTC in April 2005.

Photos by 127th Visual Information



Members of the 127th Civil Engineer Squadron protect a convoy during the April 2005 Operational Readiness Exercise at Alpena, Combat Readiness Training Center.

- Six members of the 127th Wing were awarded the Bronze Star.
- The 127th Medical Group accomplished 100 percent review of dental and medical records, 100 percent gas mask fit tests, gave more than 1,500 immunizations,

and processed more than 300 people for deployment. During 2005, the Medical Group implemented DDSWeb (Dental), SRTS (Optometry), and CHCS PERSONA (HIV processing) programs.

The 127th Wing deployed 165 people during fiscal year 2005. Several of these members were deployed as many as three times during the year. Deployments were in support of OIF/OEF and were to Kirkuk, Iraq, Ali Al Salem, Kuwait, Rhein Main AFB, Germany, Tyndall AFB, Fla., Karshi Khanabad, Uzbekistan, Diego Garcia, Balad, Iraq, Charleston AFB, SC, Key West, Fla., and Kyrgyzstan.

Major events:

October 2004 -
Lt Col John Theisen assumes command of the 127th Maintenance Group as Col. Kotkoski retires.

November 2004 -
Wing Commander, Col. Richard Elliott promoted to the rank of brigadier general
Air National Guard/AF Reserves Joint Medical Training Facility ground breaking ceremony

January 2005 -
President George Bush comes through Selfridge accompanied by Rep. Candace Miller for a speaking engagement at Macomb Community College.

171st Aerial Port Flight deploys members for one year, first stop Germany and then to support a unit based at Andrews Air Force Base, Va.

February 2005 -
Two 127th Wing members received state level Outstanding Airman of the Year awards:
1st Sgt of the Year – MSgt Candy Currey
Senior NCO of the Year – MSgt Michael Gay

March 2005 -

127th Maintenance Group and 107th Fighter Squadron begin training other ANG and active duty flying units to use the Theatre Airborne Reconnaissance System

April 2005 -

The 127th Wing deployed approximately 800 members to CRTC for its Air Combat Command Operational Readiness Exercise

May 2005

SenCarlLevin visits and talks with senior leadership prior to the BRAC announcement

Air show and hangar dance held

Boss Lift held for employers of 127th Wing members that received the Employer Support of the Guard and Reserve Patriot Award

127th Airlift Group Unit Compliance Inspection – received the grade of “Excellent”

MSU ROTC cadets get C-130 orientation flight

BRAC announcement to leave 127th Wing at Selfridge but to retire current airframes and bring in A-10 and KC-135 aircraft

June 2005 -

Sergei Sikorsky, son of helicopter inventor, visits Selfridge and speaks at Base Community Council

BRAC Survey team visits

July 2005 -

107th Fighter Squadron reunion and F-16 dedication at Selfridge Air Museum

August 2005 -

Air Combat Command Operational Readiness Exercise in Alpena--more than 1,000 wing members involved.

Air Force News visit the 127th Wing to produce a news piece covering the wing’s participation in Operation Noble Eagle to run over the Sept. 11 anniversary.

September 2005 -

171st Airlift Squadron participates in Hurricane Katrina relief. Two C-130 sorties are made from Alpena to New Orleans to move the large mobile hospital. Sorties were also flown to transport evacuees from the New Orleans International Airport to an Arkasas refugee center.

ACC portion of the 127th Wing mobilizes for an ORI to take place the following month.

Key Facility Improvements for FY 2005

Project Title	Cost	Remarks
PMEL Building	\$571,323	Under construction
Building 118	\$165,049	Design phase
31 additional projects	\$1.57 million	Various stages design/const
TOTAL:	\$2.31 million	

Military Construction for FY 2005

Visitor Center	\$3.7 million	In progress
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Fiscal Year 2005 Work Force Strength and Payroll

Status	Auth.	Assigned	Payroll
Active Guard	132	126	\$8 million
Trad. Guard	1214	1276	\$26.8 million
Technician	335	327	* See Note
Fed. Civil Service	309	308	\$48.03 million
State Employees.	24	24	\$2.95 million
	2014	2061	\$84.91 million

*Note: payroll amount for Technicians (Title 32 Guard employees) is included in Federal Civil Service amount.

FY 2005 Expenditures Summary

Active Duty Payroll	\$8 million
Traditional Guard Payroll	\$26.81 million
Federal Civil Service Payroll	\$48.04 million
State Civilian Payroll	\$2.05 million
Other O & M Expenditures *	\$24.76 million
Total Military Personnel Expenditures	\$2.27 million
Real Property Maintenance	\$4.58 million
Construction Expenditures	\$3.60 million
TOTAL	\$120.12 million

* Does not include flying programs

Estimated Economic Impact Formula:

Total Expenditures x Rollover Factor = Total economic impact

\$120.12 million x 2.5 = \$300.3 million

(Roll over factor provided by MCCC Community and Employer Services Dept.)

Alpena CRTC

The Alpena Combat Readiness Training Center is a 100 percent federally funded installation operated and maintained by the Michigan Air National Guard. The facility is co-located with the Alpena County Regional Airport in a 675 acre area seven miles west of Alpena, Mich..

The CRTC's primary mission is to provide facilities for Air National Guard units to deploy to Alpena CRTC. Army National Guard, Michigan State Police, municipal and county law enforcement and all branches of the military make up the 17,000 customers that train at the CRTC annually.

Fiscal Year 2005 major events

- Oct. - McChord AFB conducted a major exercise with C-17's and KC-135's at CRTC
- Dec. - Ground breaking for new dining facility, Sen. Carl Levin and Rep. Bart Stupak were guest speakers.

- Feb. - The first of two CRTC sponsored Red Cross blood drives was held, collecting 70 units
- CRTC received the Business Health Award from the Alpena Regional Medical Center
- May - CRTC hosted a civic leader tour to Lackland AFB, Texas. Thirty leaders from the Alpena area were transported on a C-130 aircraft flown by the 171 Airlift Squadron, Selfridge, Mich.
- First Responder exercise was held at Alpena Regional Airport and the CRTC
- MRTS personnel were presented the MI ANG Excellence Award by Brig. Gen. Ken Heaton
- Jun - Michigan Freedom Academy and Youth Leadership Camp were held at the CRTC
- CRTC received ECAMP inspection
- CRTC Pistol Team competed in the annual Michigan Governor's Twenty pistol competition



- Aug. - The 110th Fighter Wing, 127th Wing and Air Mobility Command/IG ORI were held at CRTC

- CRTC sent equipment and personnel in support of Hurricane Katrina relief efforts

Homeland Defense

In May of 2005 a joint disaster preparedness exercise was held at the CRTC involving local area first responders, the

One of the mobile hospitals pictured above was transported from the Alpena, CRTC to New Orleans, La., by the 171st Airlift Squadron out of Selfridge Air National Guard Base. CRTC personnel and equipment deployed to the Gulf region in support of the disaster relief effort in the wake of Hurricane Katrina.

Alpena County Regional Airport and the Alpena CRTC. 152 participants from a wide variety of 1st responders, public health providers, fire and law enforcement agencies, Transportation Security Administration, Center of disease Control, United States Customs and the Alpena CRTC Fire Department.

The purpose of the emergency management exercise was to coordinate the activities of responding agencies in their response to a major biological incident; to test and evaluate the Alpena Country Regional Airport Emergency Response Procedures, to test the Emergency Response Procedures for The Alpena County District 4 Health Department for biological incident, to test the to test the EOC activation process and the hospital emergency response procedures to enhance interagency coordination and cooperation by involving multiple agencies.

Alpena Kadena Interim Training System (AKITS)

In fiscal year 2005 the AKITS system continued to support air to air combat training for both student pilots and Homeland Defense assets. The year finished with 3,163 sorties on F15 and F16 airframes from both Air Guard and Air Force units. AKITS also supported international joint training at the 2005 Maple Flag Exercise held at Cold Lake, Alberta Canada.

Since 1998 when the AKITS system was acquired by the Air National Guard and deployed to the Alpena CRTC, there have been 10,777 sorties with a system lifetime success rate of 93 percent, while fielding only 24 pods. This sortie rate rivals other fielded systems having over 100 pods.

During the service life of AKITS, CRTC has supported seven wings equipped with various makes of the F-16 Falcon, two wings equipped the F-15 Eagle, and one A-10 Thunderbolt II wing. Internationally, CRTC has supported German F-4 Phantoms and Canadian F-18 Hornets.

Large Force Exercises that have been supported by AKITS are Cope Tiger in Thailand, annual support at Maple Flag in Canada, biannual support at Sentry Eagle, and HAWG Smoke at Alpena.

AKITS is currently undergoing an engineering study to make it compatible with the new Joint Threat Emitter system to be deployed at Alpena in 2007.

Since fielding, AKITS has helped train hundreds of pilots creating huge savings in both time and money while increasing the quality and accuracy of each hour in the cockpit. As other units begin to receive GPS based ACMI, the work accomplished at Alpena in deployment, support, and recovery of these deployable assets has become a benchmark in the instrumented pod community.

Medical Readiness Training

The Medical Readiness Training Site provided ANG EMEDS training to 835 students.

Sixteen classes were held in 2005 at locations in Alpena, Volk CRTC, Wis., Dugway Proving Grounds, Utah, Camp Fettered, Md., and Belle Chasses Naval Air Station, La.

MRTS held the dedication of the James D. Weaver Library/Museum, history of the Air National Guard Medical Corp and documentation of SCPS-M where the museum is housed.

In addition to providing classes, the entire cadre also participated in support of Joint Task Force Katrina by deploying individuals to both New Orleans, Louisiana and Bay St. Louis, Mississippi four times and serving as a telephone help desk for three EMEDS packages. A highlight was working with Charity Hospital as they were the first civilian organization to purchase and operate an EMEDS equipment assemblage.

Total personnel	17,434
Total training days	90,891
MRTS training classes	16
Students trained	835
Units w/less than 100 personnel	139
Units Between 100-300 personnel	16
Units with more than 300 personnel	15
Flying Units	14
Non-Flying units	156
Total number of units that trained	170
Grayling air to ground sorties	1,753
AKITS sortie count	3,163
Military aircraft traffic	5,237
Civilian aircraft traffic	10,594
Total	15,831

Inspections and Awards

The Environmental Safety and Occupational Health team successfully completed the command directed ESOH CAMP (Environmental, Safety, and Occupational Health Compliance Assessment and Management Program), and certified its EMS (Environmental Management System) as “in-place” two months ahead of schedule. The Alpena CRTC is in compliance with ISO 14001 and Executive Order EO 13148.

The Alpena CRTC was honored for its comprehensive wellness efforts in the large business category by the Alpena Regional Medical Center Development Council’s Business Relations Committee.

Personnel/Employee Statistics

AGR	92 ANG/2 ARNG
Traditional	26 ANG/52 ARNG
State employees	23
Contracted Employees	92
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Total employees	287

Inspections and Awards

The Environmental Safety & Occupational Health (ESOH) team successfully completed the command directed ESOH CAMP (Environmental, Safety, and Occupational Health Compliance Assessment and Management Program), and certified its EMS (Environmental Management System) as “in-place” two months ahead of schedule. This essentially demonstrates the Alpena CRTC compliance with ISO 14001 and Executive Order EO 13148.

The ANG Medical Readiness Training Site received the TAG Quality Cup, Bronze Award for their work in 2004 to develop an exportable training platform for the EMEDS System. It was debuted at the Great Lakes Region FEMA Exercise in September 2004 at Selfridge ANG Base, and earned accolades from the state, region and federal leaders associated with Homeland Security. MRTS will now take the mobile program to at least two sites per year. The award was presented to MRTS personnel by Brig.Gen. Ken Heaton, Assistant Adjutant General for Air, Michigan.

The Alpena CRTC was honored for its comprehensive wellness efforts in the large business category by the Alpena Regional Medical Center Development Council’s Business Relations Committee. The award recognizes the importance of healthy work environments and awards local businesses that offer their employees options to remain physically and mentally healthy.

On 14 May 2005, the Alpena CRTC Base Pistol Team competed at the annual state of Michigan Governor’s Twenty Pistol Competition. The Region Four Regional Pistol Match was held the same day, with teams from Michigan, Ohio and Indiana competing. The seven members from the Alpena CRTC each received a Governor’s Twenty Award for finishing in the top ten of their respective category.

Community Partnership

The Alpena CRTC enjoys an extremely favorable relationship with the local community residents and businesses. The CRTC is a proud member of the Alpena Chamber of Commerce and the base commander has a permanent seat on the Chamber Board of Directors. The Military Support Group, which is a sub-group of the Chamber of Commerce, has a long history with the base and plays an integral role in welcoming the troops, our customers, to the Alpena area. Again this year, the Military Support Group held six receptions for military personnel deployed to the CRTC. These receptions are considered a social highlight for unit personnel.

The local area chapter of the Air Force Association has a close relationship with the CRTC and held several annual social events and meetings at the CRTC.

The 24th annual Military Ball was held in February at the Collins Center. Approximately 200 people attended. The guests consisted of local and state military personnel, Alpena area residents and elected officials.

In May, the CRTC hosted a civic leader tour to Lackland AFB, Texas. Thirty civic leaders from the Alpena area were transported via C-130 aircraft by the 127 Wing, Selfridge, Mich. On the three day tour, guests watched newly recruited airman be indoctrinated into the Air Force and were given a brief review of beginning basic training through graduation. These tours educate civilians about their military and promote good relations between local civilian and the various divisions of our military.

In July, the Michigan ANG hosted a State Legislative Aids and Assistants tour. The visitors also participated in a mock exercise with the Security Forces team using paint ball equipment and the MOUT training area.

The 2205 Federal Combined Campaign exceeded last year’s contributions by 39 percent with \$5,780 collected from military personnel. Heading up the campaign were Col. Ewin Sansom, CRTC commander and his wife Linda.



A joint first responders exercise was held at the Alpena CRTC. One hundred and fifty two area first responders and CRTC personnel participated in the homeland security preparedness exercise. Photos courtesy of Alpena, CRTC

The CRTC Honor Guard was active in supporting community events with 16 active members who participated in details throughout the year some of which were funerals, retirements, parades, and posting colors at requested events. The Honor Guard was retrained by a team from Wright Patterson AFB on funeral details and performed four funerals; and a joint funeral detail with the Army National Guard in Grayling. They retired the base flag for one individual this year. Flag ceremonies, accompanying the postings, were conducted for the Freedom Academy and Michigan Youth Leadership Camp and for the opening of the traveling Vietnam Memorial Wall. The Honor Guard participated in “Opening Day” ceremonies for the Alpena Huron Shores Little League and carried the Colors leading the Alpena Christmas Parade, Memorial Day Parade, and 4th of July Parade. A detail also led the town of Lincoln Memorial Day Parade.

The CRTC hosted two Red Cross blood drives. The events collected more than 140 units of blood. Volunteers from Alpena CRTC supported the event as well as donated personally contributing to the drive’s overall success. This is the ninth year the CRTC has hosted a drive and has become an annual scheduled event. Several members of the CRTC participate in the bone marrow donor program.

The CRTC Personnel serve on more than 60 service groups and volunteer organizations. Many CRTC personnel are first responders, auxiliary fireman and EMT’s. The CRTC also provides snow removal and fire protection for

the attached county airport. Flights in and out of Alpena are dependant on this service; consequently greatly affecting the local area economy.

New Construction

Construction began on the new dining facility, an \$8.5 million dollar project. The project includes replacing the old 1950’s steel facility with a state of the art facility. Included in the project is construction for a new services/ billeting building.

Constructed were two additional facilities, the security forces facility and a new base vehicle washing facility. Total cost of the two projects was \$1.7 million.

Future Training Asset Acquisition

During 2005, plans for acquisition of Joint Threat Emitters were initiated. The Alpena threat emitter units are scheduled for delivery February 2007. The first site will be located on the base at the Alpena CRTC, and the two other sites will initially be in Oscoda and Grayling.

The TEU pedestals are transportable and will be maintained and controlled from the Alpena CRTC Operations Center. Other near term installations of JTE systems are at Mt Home AFB, Idaho, and Nellis AFB, Nv.

The remote TEU’s will be located in key geographical locations to emulate a real world enemy airspace threat system (Integrated Air Defense System, or “IADS”) The system will actively track military aircraft, engage proper threat signals, and monitor for proper jamming or maneuver. Data will be captured at Alpena and relayed back to the aircrew for proper evaluation

Alpena CRTC economic impact	
Category	Expenditures
Military payroll	\$4.98 million
O&M funding	\$6.13 million
Military personnel funding	\$420,300
Facility improvements	\$1.79 million
Visiting unit expenditures	\$1.84 million
Total	\$15.16 million

Estimated total economic impact

$\$15.16 \text{ million} \times 4.5 = \68.24 million

Total expenditures multiplied by the Chamber of Commerce rollover factor of 4.5= total economic impact

Homeland Security

The Michigan National Guard Homeland Security directorate is comprised of seasoned state, federal, and military employees who conduct the administration, financial, logistical, research and analysis for all elements of the Michigan Department of Military and Veterans Affairs' Homeland Security team. The staff serves as liaison with many Michigan agencies and out of state partners in Homeland Security.

The Director of Military Support is responsible for all aspects of Michigan National Guard support to local, state and federal levels. DOMS supervises Military Support to Civilian Authorities, Counter Drug Operations, to include RAID, Anti-Terrorism and Force Protection divisions. The coordination of the Michigan Volunteer Defense Force also is the responsibility of DOMS.

2005 Highlights

- Participated in two tabletop and five functional exercises with county and federal agencies
- Conducted the annual communications conference and training, May 14, 2005 at Fort Custer
- Conducted Physical Security training for Michigan Army National Guard Soldiers, May 23-27, 2005 at Fort Custer
- Participated in two DOMS conferences and a hurricane conference regarding national planning for emergency response
- Conducted 11 vulnerability assessments on critical infrastructure facilities throughout Michigan
- Supported the Habitat for Humanity program for the seventh consecutive year
- Participated in Michigan's assistance in the aftermath of Hurricane Katrina



Members of the 51st Civil Support Team, based at Fort Custer Training Center in Battle Creek, Mich., suit up to investigate a van carrying unknown chemicals during the Vigilant State exercise in May 2005. The exercise took place near the Detroit Metro Airport and involved terrorists in possession of a shoulder launched anti-aircraft missile and other disruption devices. Photos courtesy of the 51st CST

Participated in a multi state and federal agency exercise
– Vigilant State

- Participated in a multi state emergency management exercise – Vigilant Guard
- Attended multiple Emergency Management Conferences
- Two staff members were certified as Professional Emergency Managers
- Member of Governor’s Anti Terrorism Advisory Committee
- The adjutant general’s representative on the governor’s MPSCS advisory committee
- Conducted off-site planning conference for contingency plan of national significance

51st Civil Support Team is located at the Fort Custer Training Center in Augusta, Mich. The 51st CST provides operational response to numerous customers for chemical, biological, and radiological detection, air sampling and hazard prediction assessment.

2005 Accomplishments

- Provided radiation and chemical monitoring for two NASCAR events at the Michigan International Speedway near Jackson, Mich. Eighteen civil support team members from Michigan and Ohio supported the events which drew more than 200,000 people each.
- Provided radiation and chemical monitoring in support of the FBI and Department of Energy at the major league baseball All-Star game in Detroit.
- Participated in more than 18 exercises with federal, state and local responders throughout Michigan to improve preparedness for WMD events.



- Trained more than 250 state and local responders on radiation and chemical awareness.

Exercise Planning

Team facilitates the planning, coordination, execution, and evaluation of joint exercises of Michigan National Guard and other agencies. The team is responsible for capturing lessons learned and follow-up on areas requiring improvement.

2005

Accomplishments

- Planned, coordinated, executed and evaluated Exercise Vigilant State
- Initiated planning process for Exercise Ardent Sentry 2006

Local civilian medical personnel interview and examine potential victims that have processed through the decontamination line during the Vigilant State exercise. Numerous local, state and federal agencies participated in the exercise. Photos by Staff Sgt. David Whitehead, 126th Press Camp Headquarters

Veterans Affairs



Caring for Our American Heroes is the mission of Veterans Affairs. This annual report for 2005 identifies a few accomplishments and celebrations of the Veterans Affairs directorate.

In 2005, Michigan's two veterans homes, the D.J. Jacobetti Veterans Home in Marquette and the Grand Rapids Veterans Home, cared for 1,300 veterans. Last year, volunteers contributed over 66,000 hours in support of Michigan's veterans.

The Michigan Veterans Trust Fund received more than 3,400 requests for military discharge certificates and also dispersed more than \$722,000 through the Veterans Emergency Grant Program.

Applications	
Received	2,856
Approved	1,332
Veterans assisted	2,633
Grants requested	\$3.49 million
Grants approved	\$722,759
Categories	
Rent	\$232,362
Mortgage	\$179,284
Heat	\$138,676
Medical	\$29,808
Utilities / All Others	\$17,127
Food	\$28,987
Transportation	\$43,147
Home repair	\$40,699
Property tax	\$8,014
Miscellaneous	\$4,655
Total Grants	\$722,759

Tuition Grant Program

2005 marks the final year the MVTF Board of Trustees will administer and provide financial tuition assistance to children of military personnel who die while on active duty or to veterans with 100 percent service connected disability. The tuition grant program was legislatively funded and administratively relocated with the Michigan Department of Treasury, Office of Scholarships and Grants, under Public Act 248 of 2005. **A seamless transition occurred between the two departments and the children's authorized tuition assistance continued without a break.**

Joint Veterans Council of Michigan

The Veterans Affairs directorate, the Michigan Veterans Trust Fund, and the Department of Labor and Economic Growth, won the Silver TAG Cup Award for Project MOVE. Maj. Gen. Thomas G. Cutler presented the TAG Cup to the director of the Department of Labor and Economic Growth, Mr. David Hollister. The Project MOVE team was also recognized at Gov. Granholm's cabinet meeting.



Project MOVE team members from the Veterans Affairs directorate, the Michigan Veterans Trust Fund, and the Department of Labor and Economic Growth, are recognized by Gov. Jennifer Granholm, for their Silver TAG Cup award.

The Veterans Affairs Directorate, along with the Department of Labor and Economic Growth, have taken the Project MOVE (Michigan Opportunities for Veteran Employment) concept and built partnerships with the United States Veterans Affairs Benefit and Health Administration, United States Department of Labor, and Michigan Department of Management and Budget, along with Veteran Service Organizations, and Michigan Association of County Veterans Counselors to establish the Joint Veterans Council.

Meeting Our Returning Veterans Needs

In a collaborative effort to streamline and eliminate duplicity while enhancing services, a questionnaire was developed to screen and address soldier needs such as medical care, employment, education and training, home loan guaranty, and vocational rehabilitation. A website: www.michigan.gov/vetbenefits along with a 1-800 VET hotline is available.

Our goal--**Taking Care of our Newest American Heroes.**

Strategic Planning

On July 6 and 7, 2005, the Department of Veterans Affairs held its second Strategic Planning workshop in Alpena. Key leadership staff from the Veterans Affairs directorate, the Grand Rapids Veterans Home, the D.J. Jacobetti Veterans Home, the Michigan Veterans Trust Fund, the Human Resource office, the Department of Information Technology and the Department of Military and Veterans Affairs attended the workshop.



Key leadership staff from the Veterans Affairs directorate, the Grand Rapids Veterans Home, the D. J. Jacobetti Veterans Home, the Michigan Veterans Trust Fund, Department of Military and Veterans Affairs Human Resource office, the Department of Information Technology, and the Department of Military and Veterans Affairs Information Management, gather at the Alpena, CRTC during the Strategic Planning workshop.

Forgotten Eagles of Michigan make large donation to the Michigan Veterans Trust Fund

The Forgotten Eagles of Michigan, a veterans support group with chapters and membership encompassing the entire state of Michigan, made history for the second year.

In 2004 the Forgotten Eagles of Michigan became the **largest contributor** to the Michigan Veterans Trust Fund. This year, the "Ride Around Michigan" provided a donation of \$13,000 to the MVTF which surpassed their 2004 donation.



Members of the Forgotten Eagles of Michigan, a veteran's support group with chapters and membership throughout Michigan, present a \$13,000 check to Brig. Gen. Carol Ann Fausone, Anne Marie Dutcher, director, and Ronald Amend and Sandra Wilson, Board of Trustees for the MVTF. This contribution from the Forgotten Eagles "Ride Around Michigan" fund raiser is the largest single donation to the fund. Photos courtesy of the Veterans Affairs directorate.

United States Property and Fiscal Office

The USPFO Purchasing & Contracting Division had a very successful year supporting the Department of Defense Socio Economic Programs during 2005. The procurement dollars that were awarded to contractors within each program are as follows:

Small Business - \$23.47 million
Small Disadvantaged Business - \$8.05 million
Hub Zone - \$5.71 million
Woman Owned Small Business - \$7.58 million
Service Disabled/Veteran Owned - \$679,498

The Comptroller Division

The Comptroller Division is organized into five sections with a total of 22 full-time employees. These sections are:

- Comptroller (accountant and budget officer)
- Fiscal Accounting
- Military Pay
- Mobilization Pay
- Vendor Pay and Travel

The Fiscal Accounting Section continued to make big gains in the area of accounting all federal funding with STANFINS. This section continued to lead the nation in the areas of: No Un-Matched Disbursements; and, no Negative Un-liquidated Obligations

Timeliness of pay transactions within military pay effecting active component pay, reserve component pay and technician pay increased drastically. Support efforts between the Comptroller Division, the DCSPER, and the HRO all shared in the results with soldiers benefiting from the increase in pay timeliness transactions.

Michigan Army National Guard Funding - FY05

Personnel and Allowance - \$58.5 million
Operations and Maintenance - \$88.9 million

Comptroller Division Accomplishments:

Executed 99.9 percent of all federal appropriated funding

Disbursed \$78 million in commercial vendor payments with a interest penalty totaling \$410

Earned \$12,320 in IMPAC Incentives

Data Processing Installation Division

The Data Processing Installation Division is responsible for supporting all automation, network and data communications infrastructure within the United States Property and Fiscal Office and the tenant organizations within the Logistics Support Compound. Our infrastructure consists of approximately twenty servers, 100 Workstations, 40 printers, 50 Laptops and many other communication switches and routers. In addition, the DPI maintains and supports the software that comprises the operating environment of the USPFO Local Area Network. This software includes MS 2003/XP and UNIX operating systems, ORACLE and MS SQL Database Management Systems and several application / WEB Development programming languages and software tools.

The DPI is the repository for the data used by the Michigan Army National Guard to report to National Guard Bureau and other agencies. We are the administrators for a majority of the Standard Army Management Systems (STAMIS). The division is responsible for providing customer automation and systems support in the areas of Military Pay, Finance and Accounting, Logistics and Supply, Military Personnel and Data Communications. DPI systems are supported 24 hours a day.

DPI is organized into two areas, Customer and Systems Support. First line Customer Support is provided primarily by four System Administrators. This group is responsible for operation and administration of the Standard Army/NGB Management Systems; Help Desk response; and for providing PC hardware and software support. The Systems Support Group consists of one Senior Systems Administrator, one Network Administrator, one Database Administrator and one WEB/Applications Programmer. This team is responsible for Database Administration, Network and Systems Administration, maintaining the USPFO WEB Site, and Software Application Development.

Internal Review Division

During fiscal year 2005, the Internal Review (IR) Division identified \$318,460.00 in cost savings. The IR division also identified non-monetary benefits resulting in 11 recommendations in the areas of improved processes, management controls, and readiness.

The IR division completed 85 audits including formal, special, consulting, liaison and follow-up. This represented an approximate 20% increase in productivity over the previous fiscal year. In addition, IR provided customers with professional, objective, timely, and relevant audit services as indicated by the customer surveys completed after each audit.

The IR division continues to be the leader in automated auditing techniques. We continued to make strides in the use of automated work papers and available software for data mining, resulting in more efficiency and productivity. During this period the IR division received recognition from the First Army IG team; NGB-IR; and the Adjutant General Quality Cup “Silver Award”.

Supply and Services Division

The Supply and Services Division is the largest division within the USPFO; supplying Michigan Army National Guard soldiers’ clothing and equipment, along with their unit’s equipment (trucks, tents, tanks) to accomplish their mission.

The division is divided into five major branches: Central Issue Facility, Material Management Branch, Property Management Branch, Transportation, and Warehouse.

During 2005, the Supply and Services Division continued its support of our soldiers in Operations Iraqi and Enduring Freedom, and Kosovo. This included the activation of three soldiers from this division, when their units were called up to support these missions.

The Material Management section continued to support soldiers with over \$1 million of on-line clothing orders. In addition, they received and distributed more than \$1.5 million of “free-issue” uniforms and boots to Michigan National Guard soldiers. MMB also assisted units with equipment orders of almost \$2 million, and provided optical devices (glasses and inserts) to more than 1,000 soldiers.

The CIF purchased more than \$800,000 of new equipment, and received an additional \$1.2 million of “free issue” items from the National Guard’s Material Center in Kentucky. These items support the 8,500 soldiers, both deploying and non-deploying, in the state.

The Transportation Section continued to support deploying units with transportation of personnel and all equipment to mobilization stations. Transportation branch has moved more than 2.5 million of freight (to include support of MI ARNG soldier and their equipment assisting in Latvia the training of soldiers deploying in support of OIF), more than 22,000 passengers by commercial bus, and 10,000 flights by commercial airline.

The Property Management Branch is charged with ensuring all federal property assigned to the Army Guard is correctly assigned and accounted for. During 2005, the total asset accountability was more than \$733 million of federal property. This dollar amount has continued to decrease as deploying units are required to leave more equipment in the Iraqi theatre.

PMB is also charged with maintaining accountability of historical property controlled by the Center for Military History. PMB insures that monuments and artifacts (tanks, armored personnel carriers, artillery pieces, etc.) at state armories and VFW halls are catalogued and maintained to standards outlined by the CMH.

The Warehouse Branch continued its support of troops by processing more than 14,000 requisitions, receiving more than 14,000 turn-ins, and managing 3,000 individual stock locations. During this year, the warehouse transported more than 750 tons of materiel in support of units. Additionally, they have transported more than 820 tons of boxed equipment for turn-in to the Defense Reutilization Management office, and more than 68 major end items (tanks, weapons systems, trucks, etc.)

The Warehouse also helped other branches by assisting in the storage and distribution of more than \$4 million of materiel that was issued to the USPFO, for distribution to our troops.

Finally, the Warehouse continued to support the National Guard Bureau in its efforts in procure computers and other automation equipment from Federal Reutilization Centers and facilities, and has supported both Army National Guard units deploying for Operation Iraqi Freedom, and the US Army, and Louisiana National Guard to recover from Hurricane Katrina. These items were “free” to the Guard, and totaled more than \$3 million. This program also procured more than \$2 million of furniture, exercise machines, vehicles and equipment for Michigan Guard soldiers as well.

Michigan Army National Guard

2005 Economic Impact

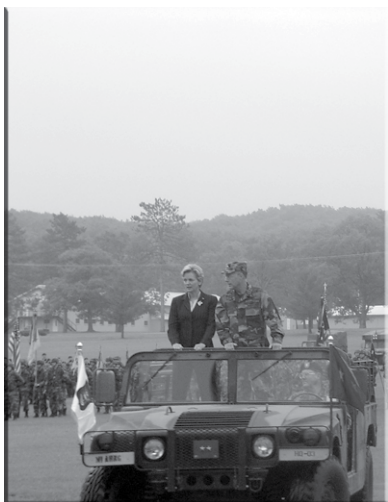
MACOM UNIT	COUNTY	CITY	TOTAL
177 MP BDE			
HHD 210 MP CO	Kalamazoo	Belleville	\$268,199
HQ 156 SIG BN	Kalamazoo	Belleville	\$646,780
BTRY A(-) 1 BN 119 FA (155 SP)	St. Clair	Port Huron	\$299,171
HQ 1 BN 119 FA (155 SP)	Ingham	Lansing	\$2,001
BTRY B 1 BN 119 FA (155 SP)	Gratiot	Alma	\$527,569
BTRY C(-) 1BN 119 FA (155 SP)	Eaton	Charlotte	\$536,838
SVC BTRY 1 BN 119 FA (155 SP)	Kalamazoo	Augusta	\$397,190
HHB 1 BN 119 FA (155 SP)	Ingham	Lansing	\$1,193,172
119 FA BN 01 HHB 155 SP FWD	Ingham	Lansing	\$114,868
119 FA BN 01 HHB 155 SP FWD2	Ingham	Lansing	\$1,360
46 MP CO (-) (HVY SCTY)	Dickinson	Kingsford	\$810,005
BTRY A 1 BN 182 FA (MLRS)	Wayne	Detroit	\$490,542
PBO 1/182 FA	Wayne	Detroit	\$9,020
BTRY B 1 BN 182 FA (MLRS)	Bay	Bay City	\$278,803
BTRY C 1 BN 182 FA (MLRS)	Ingham	Lansing	\$225,923
HHSB 1BN 182 FA (MLRS)	Wayne	Detroit	\$1,334,529
182 FA BN 01 HHS FWD2	Wayne	Detroit	\$517,891
CO A 156 SIG BN CORPS SPT-MSE	Kalamazoo	Kalamazoo	\$729,142
HQ 156 SIG BN	Kalamazoo	Belleville	\$76,350
CO B (-) 156 SIG BN	Lenawee	Adrian	\$493,036
DET 1 CO B 156 SIG BN	Monroe	Monroe	\$261,805
CO C 156 SIG BN CORPS SPT-MSE	Kalamazoo	Kalamazoo	\$667,567
CO D 156 SIG BN CORPS SPT-MSE	Washtenaw	Ypsilanti	\$777,211
HHC 156 SIG BN (CORPS SPT-MSE)	Washtenaw	Ypsilanti	\$910,621
1775 MP CO (CBT SPT)	Oakland	Pontiac	\$858,097
1776 MP CO (CBT SPT)	Wayne	Taylor	\$964,021
HHC 177 MP BDE (TAACOM)	Wayne	Taylor	\$1,864,712
HHD 210 MP BN	Wayne	Taylor	\$1,091,810
144 MP CO (CBT SPT)	Shiawassee	Owosso	\$1,093,673
177 MP BDE Total			\$17,441,903
177 REGT RTI			
MI ARNG REG TNG SITE - MAINT	Kalamazoo	Augusta	\$602,395
1ST BN 177TH REGT (IN)	Kalamazoo	Augusta	\$258,132
2ND BN 177TH REGT (GS)	Kalamazoo	Augusta	\$516,547
HQ 177TH REGT (RTI)	Kalamazoo	Augusta	\$617,619
177 REGT RTI Total			\$1,994,692
46 MP I/R CMD			
MI ARNG MED CMD	Wayne	Detroit	\$1,291,401
HHC 46 MP CMD	Ingham	Lansing	\$522,434
126 PRESS CAMP HQ	Kalamazoo	Augusta	\$381,902
126 ARMY BAND	Kent	Wyoming	\$392,678
46 MP I/R CMD Total			\$2,588,415
63 TRP CMD			
631 TROOP COMD	Clinton	Grand Ledge	\$38,445
63 TRP CMD	Jackson	Jackson	\$1,442,274
63 TRP CMD FWD1	Jackson	Jackson	\$814
CO F 238 AVIM	Clinton	Grand Ledge	\$228,574
CO F 238 AVIM REAR	Clinton	Grand Ledge	\$127,783

CO F 238 AVIM TRN DUIC	Clinton	Grand Ledge	\$59,900
146TH MMB	Clinton	Grand Ledge	\$510,481
1171 AREA MED CO	Wayne	Detroit	\$69,279
464 QM CO	Lapeer	Lapeer	\$526,537
1460 TC COMPANY	Midland	Midland	\$811,056
DET 1 1462 TC CO	Kalamazoo	Augusta	\$38
1462 TRANS CO (-)	Livingston	Howell	\$414,111
DET1 HSC 638TH DASB	Clinton	Grand Ledge	\$310
HHD 107 QM BN (S&S)	Jackson	Jackson	\$957,754
1433 QM SET	Marquette	Ishpeming	\$209
HHD 1225TH SUPPORT BN (CORPS)	Wayne	Detroit	\$534,350
HHD 1225TH SUPPORT BN REAR	Wayne	Detroit	\$103,840
DET 1 1461 TRANS (CBT HET)	Kalamazoo	Augusta	\$242,926
1461 TRANS CO (CBT HET CO)	Jackson	Jackson	\$826,199
263 PERS SVC DET	Ingham	Lansing	\$148,351
263 AG HHD PSD REAR	Ingham	Lansing	\$73,708
363 PERS SVC DET	Ingham	Lansing	\$257,223
AASF	Clinton	Grand Ledge	\$4,657,411
HQ & SVC CO 1 BN 238 AVN	Clinton	Grand Ledge	\$438,444
DET 1 CO B 3RD BN 238TH AVN	Macomb	Selfridge	\$63,560
CO D 3RD BN 238TH AVN	Clinton	Grand Ledge	\$115,835
CO E 3RD BN 238TH AVN	Clinton	Grand Ledge	\$51,179
HHC 3 BN 238TH AVN	Clinton	Grand Ledge	\$899,674
238 AV BN 03 UH60 FWD	Clinton	Grand Ledge	\$42,032
238 AV BN 03 HHC FWD2	Clinton	Grand Ledge	\$1,192,496
DET 1 CO B 1 BN 147 AVN	Clinton	Grand Ledge	\$19,514
DET 1 CO E 1 BN 147 AVN	Clinton	Grand Ledge	\$58,846
1073 MAINT CO (NON DIV) (DS)	Montcalm	Greenville	\$314,580
1073 MAINT CO REAR	Montcalm	Greenville	\$63,308
1073 MAINT CO TRN DUIC	Montcalm	Greenville	\$72,833
CO C 2ND BN 147TH AVN	Clinton	Grand Ledge	\$409
1434 QM DET (WTR PURIF)	Bay	Bay City	\$156,812
HHD 746 MAINT BN	Ingham	Lansing	\$1,003,946
MATES	Crawford	Grayling	\$4,669,690
1071 MAINT CO (HVY EQUIP) (GS)	Crawford	Grayling	\$642,872
1071 MAINT CO (HVY EQUIP) REAR	Crawford	Grayling	\$452,069
DET 1 1463 TRANS CO	St. Joseph	Sturgis	\$193,615
1463 TC CO MDM TRUCK FWD	Kent	Wyoming	\$6,700
1463 TRANS CO (-)	Kent	Wyoming	\$622,743
1072 MAINT CO (NON-DIV) (DS)	Wayne	Detroit	\$910,246
1072 MAINT CO REAR	Wayne	Detroit	\$568,330
1171 QM CO	Wayne	Detroit	\$440
1075 MAINT CO (-) NON-DIV DS	Marquette	Marquette	\$825,749
HQ 163 PERS SVC BN	Ingham	Lansing	\$256,885
		63 TRP CMD Total	\$25,674,381
EN BDE, 38 ID			
HHD 507 ENGR GP	Genesee	Flint	\$288,261
1439 ENGR DET	Crawford	Grayling	\$214,890
HQ 107 ENGR BN	Marquette	Ishpeming	\$597,699
CO A (-) 107 ENGR BN	Baraga	Baraga	\$197
1435 ENGR CO	Midland	Midland	\$892,138
1437 ENGR CO	Chippewa	Sault Ste Marie	\$293,737
1437 ENGR MULTI-ROLE BRIDGE CO	Chippewa	Sault Ste Marie	\$992,857

HQ 146TH FWD SPT BN	Bay	Bay City	\$212
250TH MI BN (AUG)	Macomb	Selfridge ANGB	\$69,662
CO F 425 INF (250 MI BN)	Macomb	Selfridge ANGB	\$427,929
DET 1 HHC/MMC 38 INF DIV	Kent	Wyoming	\$27,559
DET 1 HHC 38 INF DIV	Kent	Wyoming	\$60,892
CO A (-) 107 ENGR BN CBT CORPS	Houghton	Calumet	\$202,492
DET 1 CO A 107 ENGR BN	Barga	Baraga	\$139,608
HQ 107 EN BN	Marquette	Ishpeming	\$66,307
CO A (-) 107 ENGR BN REAR	Houghton	Calumet	\$180,655
CO B (-) 107 ENGR BN CBT CORPS	Gogebic	Ironwood	\$227,412
DET 1 CO B 107 ENGR BN	Iron	Iron River	\$163,033
107 EN BN CO B FWD	Gogebic	Ironwood	\$409
107 EN BN CO B FWD2	Gogebic	Ironwood	\$103,298
CO C 107 ENGR BN (CBT) (CORPS)	Delta	Gladstone	\$89,170
CO C 107 ENGR BN REAR	Delta	Gladstone	\$194,076
HHC 107 ENGR BN (CBT) (CORPS)	Marquette	Ishpeming	\$1,034,883
107 EN BN HHC HVY FWD1	Marquette	Ishpeming	\$191,083
107 EN BN HHC HVY FWD2	Marquette	Ishpeming	\$11,589
CO A 1 BN 125 IN REGT (MECH)	Wayne	Detroit	\$622,621
CO B 1 BN 125 IN REGT (MECH)	Saginaw	Saginaw	\$411,311
125 IN BN 01 CO B REAR	Saginaw	Saginaw	\$244,584
CO C (-) 1 BN 125 INF (MECH)	Cheboygan	Cheboygan	\$261,150
DET 1 CO C 1 BN 125 INF (MECH)	Alpena	Alpena	\$172,603
CO C (-) 1-125 INF	Cheboygan	Cheboygan	\$11,583
CO D 1 BN 125 INF (MECH)	Kent	Wyoming	\$578,549
CO E 1 BN 125 INF (MECH)	Mecosta	Big Rapids	\$534,532
HHC 1 BN 125 IN REGT (MECH)	Genesee	Flint	\$1,502,587
125 IN BN 01 HHC FWD2	Genesee	Flint	\$1,029
125 IN BN 01 HHC M113 REAR	Genesee	Flint	\$94,621
38 IN HHC 46 DIV BDE FWD	Kent	Wyoming	\$852
38 IN HHC 46 DIV BDE FWD2	Kent	Wyoming	\$1,444
1438 ENGR DET (UTIL (4000) TM)	Crawford	Grayling	\$363,330
1439 ENGR DET (FFTG TM)	Crawford	Grayling	\$172,311
1440 ENGR DET (FFTG TM)	Crawford	Grayling	\$172,454
HHD, ENGINEER BRIGADE, 38TH ID	Genesee	Flint	\$1,442,315
HHD 507 ENGR BN (ADMIN TM)	Crawford	Grayling	\$561,562
HHD 507 ENGR BN REAR	Crawford	Grayling	\$49,610
1436 ENGR CO (CBT SPT EQ)	Muskegon	Montague	\$220,599
1436 ENGR CO REAR	Muskegon	Montague	\$247,390
CO A 1 BN 126 AR	Van Buren	South Haven	\$335,889
HQ 1 BN 126 AR	Kent	Wyoming	\$5,854
CO B 1 BN 126 AR	Manistee	Manistee	\$104,825
CO C 1 BN 126 AR	Wexford	Cadillac	\$487,454
CO D 1 BN 126 AR	Cass	Dowagiac	\$324,263
HHC (-) 1 BN 126 AR	Kent	Wyoming	\$922,336
DET 1 HHC 1 BN 126 AR	St. Joseph	Three Rivers	\$294,806
126 AR BN 1 HVY DIV HHC FWD	Macomb	Selfridge ANGB	\$6,889
126 AR BN 01 HHC TANK FWD4	Kent	Wyoming	\$7,013
126 AR BN 01 HHC TANK FWD5	Kent	Wyoming	\$236,077
126 AR BN 01 HHC FWD7	Kent	Wyoming	\$62,331
745 ORD DET (EOD)	Crawford	Grayling	\$143,789
		EN BDE, 38 ID Total	\$17,068,607

JFHQ

MI ARNG REC & RET CMD	Ingham	Lansing	\$9,743,859
FORT CUSTER TRNG SITE CMD	Kalamazoo	Augusta	\$1,434,824
MI DET 24 MED DET FWD 108	Wayne	Detroit	\$4,393
W779 MI DET 24 MED DET FWD 125	Wayne	Detroit	\$260
W779 MI DET 24 MED DET FWD 126	Wayne	Detroit	\$7,277
MI DET 24 MED DET FWD 62	Wayne	Detroit	\$1,989
51ST CIVIL SUPPORT DET (WMD)	Kalamazoo	Augusta	\$1,221,007
USPFO	Ingham	Lansing	\$3,537,413
DET 15, OP SPT AIRLIFT CMD	Ingham	Lansing	\$237,797
W7Y4 MI OP SPT AIR DET 15 REAR	Ingham	Lansing	\$48,200
RAID DETACHMENT	Ingham	Lansing	\$51,931
PSC/UTES	Ingham	Lansing	\$1,102,851
HQ STARC	Ingham	Lansing	\$1,921,590
HQ 1/125 INF	Genesee	Flint	\$26
OMS 3	Genesee	Flint	\$542,229
OMS 6	Wayne	Detroit	\$929,618
OMS 15	Cass	Dowagiac	\$287,271
OMS 17A	Wayne	Taylor	\$290
OMS 24	Ingham	Lansing	\$112,350
DET 1 JFHQ (SEL SVC)	Ingham	Lansing	\$109,153
HQ, RECRUIT SUSTAINMENT DET	Eaton	Charlotte	\$5,599
CO A RECRUIT SUSTAINMENT DET	Kalamazoo	Augusta	\$360,650
CO B RECRUIT SUSTAINMENT DET	Crawford	Grayling	\$97,714
CO C RECRUIT SUSTAINMENT DET	Marquette	Gwinn	\$91,660
JFHQ (-) MI ARNG	Ingham	Lansing	\$45,800
DET 7 HQ STARC (R&R)	Ingham	Lansing	\$328
JFHQ (-) MI ARNG	Ingham	Lansing	\$90,177,128
W8AC MI ARNG ELE JFHQ FWD 16	Ingham	Lansing	\$1,154
W8AC MI ARNG ELE JFHQ FWD 22	Ingham	Lansing	\$90,269
CSMS	Ingham	Lansing	\$5,399,190
		JFHQ Total	\$117,563,820
MTC			
MTC	Crawford	Grayling	\$4,818,545
		MTC Total	\$4,818,545
Grand Total			\$364,663,637



Gov. Jennifer Granholm and Maj. Gen. Thomas G. Cutler pass and review the Michigan Army National Guard Soldiers and the Michigan Youth Challenge Academy cadets and cadre during the Annual Training parade at Camp Grayling.
Photo by Master Sgt. Denice Rankin



Back cover: Memorial tribute to Staff Sgt. Ricky A. Kieffer, 36, of Ovid Mich. who was killed in action on March 15, 2005, in Baghdad, Iraq when his unit came under enemy fire. He was assigned to Battery B, 1st Battalion, 182nd Field Artillery Regiment, Detroit, Mich.
Illustration by Master Sgt. Denice Rankin

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1st Battalion, 126th Armor Soldiers teach Afghanistan National Army Soldiers about M-113 armored personnel carrier operations. During the 12 month deployment in Afghanistan, the 126th Armor also assisted with security during the parliamentary elections and performed several missions in the Kabul area of Afghanistan.



Staff Sgt. Jaime Krym, a 107th Engineer Battalion Soldier, sizes up the foot of an Afghani youth at Meers Weis hospital in Kandahar, Afghanistan. Krym's squad handed out more than 850 pairs of shoes that were sent to them by friends and family.



Michigan Army National Guard Soldiers, Sgt. Jessica Baker and Private First Class Leslie Hovie, members of the Grayling, Mich., Headquarters and Headquarters Detachment, 507th Engineer Battalion, train on a M-2 .50 caliber machinegun at Fort McCoy, Wis., in December 2004. The 507th deployed to Iraq for 12 months in support of Operation Iraqi Freedom.



Gov. Jennifer Granholm stands with Michigan Youth Challenge Academy cadets after their graduation held in December 2004. Gov. Granholm was the key note speaker for the event.

In memory of Staff Sgt. Ricky A. Kieffer,
1st Battalion, 182nd Field Artillery Regiment,
Michigan Army National Guard,
who was killed in action on March 15, 2005 in
support of Operation Iraqi Freedom.

